

**Town of Shelburne
WORKING BUDGET**

REVENUE

	19-20 BUDGET	19-20 PROJECTED	20-21 BUDGET	%D	Delta	
GENERAL OPERATING REVENUES						
TAXES						
ASSESSABLE PROPERTY						
RESIDENTIAL	\$1,518,490	\$1,514,697	\$1,543,146	2%	\$28,449	2.06/100
COMMERCIAL	\$727,143	\$727,698	\$723,383	-1%	-\$4,315	3.88/100
RESOURCE	\$24,990	\$24,990	\$23,789	-5%	-\$1,201	2.06/100
FOREST PROP TAX(LESS 50,000AC)	\$24	\$24	\$24	0%	\$0	.25/acre
	\$2,270,647	\$2,267,409	\$2,290,342	1%	\$19,695	
BUSINESS PROPERTY						
BELL ALIANT	\$12,500	\$12,401	\$12,341	-1%	-\$159	
	\$12,500	\$12,401	\$12,341	-1%	-\$159	
OTHER TAXES						
DEED TRANSFER TAX	\$59,000	\$79,050	\$50,000	-15%	-\$9,000	Expect loss dt
	\$59,000	\$79,050	\$50,000	-15%	-\$9,000	
	\$2,342,147	\$2,358,860	\$2,352,683	0%	\$10,536	
GRANTS IN LIEU OF TAXES						
GRANTS IN LIEU - FEDERAL	\$10,435	\$10,501	\$9,152	0%	-\$1,283	
	\$10,435	\$10,501	\$9,152	1%	-\$1,283	
PROVINCIAL GOVERNMENT						
GRANTS IN LIEU - PROVINCIAL	\$6,634	\$5,258	\$5,328	0%	-\$1,306	
FIRE PROTECTION	\$424	\$430	\$424	0%	\$0	
	\$7,058	\$5,688	\$5,752	-19%	-\$1,306	
	\$17,493	\$16,189	\$14,904	-15%	-\$2,589	
SALE OF SERVICES						
PROTECTIVE SERVICES						
FIRE PROTECTION - MDS	\$68,095	\$68,095	\$75,450	1%	\$7,355	Based on 18/:
GIS SERVICES - MDS & TOL	\$39,915	\$36,999	\$0	1%	-\$39,915	No longer
	\$108,010	\$105,094	\$75,450	-30%	-\$32,560	
ENVIRONMENTAL HEALTH SERVICES						
SEWER CHARGE REVENUE	\$334,783	\$333,718	\$334,758	0%	-\$25	260.00/unit
SOLID WASTE CHARGE REVENUE	\$257,405	\$256,378	\$257,489	0%	\$84	257.49/unit
STORMWATER CHARGES - NEW DEV	\$2,500	\$0	\$0	1%	-\$2,500	
SEWER CONNECTIONS	\$0	\$0	\$0		\$0	
	\$594,688	\$590,096	\$592,247	0%	-\$2,441	
	\$702,698	\$695,190	\$667,697	-5%	-\$35,001	
OTHER REVENUE FROM OWN SOURCES						
LICENSES & PERMITS						
VENDOR PERMITS	\$3,000	\$1,470	\$0	-100%	-\$3,000	Due to Covid
DOG LICENSES	\$600	\$0	\$0	-100%	-\$600	
ZONING/COMFORT LETTERS	\$1,000	\$0	\$50	-95%	-\$950	
DEVELOPMENT PERMITS	\$1,000	\$380	\$200	-80%	-\$800	
	\$5,600	\$1,850	\$250	-96%	-\$5,350	
FINES						
TRAFFIC VIOLATIONS-COURT FINES	\$15,070	\$16,965	\$15,000	0%	-\$70	
TRAFFIC VIOLATION -PARKING	\$0	\$0	\$0	0%	\$0	
	\$15,070	\$16,965	\$15,000	0%	-\$70	
RENTALS						
PROPERTIES	\$1,130	\$1,130	\$130	-88%	-\$1,000	
13 GEORGE ST	\$7,901	\$7,901	\$7,901	0%	\$0	
GOC BUILDING	\$145,410	\$145,410	\$145,410	0%	\$0	
KING STREET CENTRE	\$24,550	\$16,465	\$7,250	-70%	-\$17,300	Due to Covid
GUILD HALL	\$4,000	\$1,850	\$0	-100%	-\$4,000	
	\$182,991	\$172,756	\$160,691	-12%	-\$22,300	
FIRE STN./COMM CTR. (RENTAL)						
AUDITORIUM	\$1,000	\$1,600	\$0	0%	-\$1,000	Due to COVID
	\$1,000	\$1,600	\$0	1%	-\$1,000	
RETURN ON INVESTMENT						
BANK INTEREST ON CURRENT ACCT	\$3,500	\$6,300	\$3,500	1%	\$0	reduced due t
	\$3,500	\$6,300	\$3,500	0%	\$0	
PENALTIES & INTEREST ON TAXES						
INTEREST	\$55,000	\$55,142	\$43,000	0%	-\$12,000	
	\$55,000	\$55,142	\$43,000	-22%	-\$12,000	
MISCELLANEOUS						
OTHER REVENUE	\$120,000	\$120,000	\$83,360	-31%	-\$36,640	Wreaths?????
	\$120,000	\$120,000	\$83,360	-31%	-\$36,640	
	\$383,161	\$374,613	\$305,801	-20%	-\$77,360	
UNCONDITIONAL TRANS FR GOVTS						
PROVINCIAL GOVERNMENT						
CAPACITY GRANT	\$359,645	\$359,645	\$359,645	0%	\$0	
HST OFFSET	\$18,000	\$11,850	\$11,969	1%	-\$6,032	
PROV FUEL TAX REFUND	\$2,000	\$1,538	\$1,553	1%	-\$447	
	\$379,645	\$373,033	\$373,167		-\$6,478	
	\$379,645	\$373,033	\$373,167	-2%	-\$6,478	
COND. TRANS. FR. FED & PROV GT						
FEDERAL GOVERNMENT						
JOB GRANTS	\$0	\$0	\$0		\$0	
SOPF-SHIP SOURCE OIL POLLUTIONFUND		\$1,927	\$0	1%		
FCM (MAMP)	\$32,010	\$32,156	\$17,844	0%	-\$14,166	
	\$32,010	\$34,083	\$17,844	-44%	-\$14,166	
PROVINCIAL GOVERNMENT						
EMO (CIVIC ADRESSING)	\$1,000	\$1,000	\$1,000	0%	\$0	
PCAP-CCTV PROJECT	\$0	\$1,566		1%	\$0	
CONNECT 2 FUNDING	\$0		\$0	1%	\$0	
FRIIP(STORM SURGE STUDY)	\$14,000	\$0	\$0	1%	-\$14,000	
MPAL (SCHOOL CO-ORD)	\$35,000	\$35,000	\$0	0%	-\$35,000	
BEAUTIFICATION & STSCAPING PROG	\$0	\$0	\$0		\$0	
COMMUNITY GARDEN	\$0	\$0	\$0		\$0	
	\$50,000	\$37,566	\$1,000	-98%	-\$49,000	

COMMUNITY & ECONOMIC DEV

COMMUNITY USE OF SCHOOLS

COMMUNITY DEV GRNT-SCHL CO-ORD	\$3,553	\$3,553	\$0	0%	-\$3,553
PROGRAM REV-FEES.RENTALS	\$10,200	\$10,200	\$0	0%	-\$10,200
	\$13,753	\$13,753	\$0		-\$13,753

COND. TRNSFRS-OTH LOCAL GOVTS

MDS - MPAL.VIC FUNDING	\$21,500	\$21,500	\$500		-\$21,000 New Year Lev
TOL - MPAL,TOURISM & EVENTS	\$1,000	\$1,657	\$0		-\$1,000
	\$22,500	\$23,157	\$500		-\$22,000
	\$86,253	\$74,476	\$1,500		-\$84,753

OTHER TRANSFERS

TRANS FROM OTHER FUNDS (OWN RES	\$105,234	\$151,297	\$30,378		-\$74,856
	\$105,234	\$151,297	\$30,378		-\$74,856

\$4,048,641	\$4,077,741	\$3,763,974			-\$284,667
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EXPENSES

**GENERAL OPERATING EXPENSES
GENERAL GOVERNMENT SERVICES
LEGISLATIVE
MAYOR**

	20-21 BUDGET	19-20 PROJECTED	20-21 BUDGET		
STIPEND	\$22,511	\$22,511	\$22,511	0.00%	\$0
CPP/MEDICAL	\$3,573	\$3,271	\$3,260	-9%	-\$313
TRAVEL & EXPENSES	\$4,000	\$4,000	\$1,000	-75%	-\$3,000
	\$30,084	\$29,782	\$26,771	-11%	-\$3,313

COUNCIL

STIPEND	\$56,277	\$56,277	\$56,277	0.00%	\$0
CPP/MEDICAL	\$6,750	\$6,750	\$6,796	1%	\$46
TRAVEL & EXPENSES	\$2,000	\$200	\$500	-75%	-\$1,500
	\$65,027	\$63,227	\$63,573	-2%	-\$1,454

COMMITTEE EXPENSE

COUNCIL MEETINGS EXPENSE	\$1,350	\$600	\$500	-63%	-\$850
OTHER COMMITTEE EXPENSE	\$5,000	\$1,244	\$1,000	-80%	-\$4,000
	\$6,350	\$1,844	\$1,500	-76%	-\$4,850

OTHER LEGISLATIVE

ELECTIONS, PLEBISCITES	\$0	\$0	\$27,000		\$27,000 ????
NSFM DUES	\$2,118	\$2,118	\$2,245	6%	\$127
	\$2,118	\$2,118	\$29,245		\$27,127
LEGISLATIVE TOTAL	\$103,579	\$96,971	\$121,089	17%	\$17,510

ADMINISTRATION & FINANCE

CAO

CAO	\$80,024	\$80,658	\$58,619	-27%	-\$21,405
INTERIM CAO			\$32,688		
CAO EXPENSES	\$4,000	\$5,289	\$4,000	0%	\$0
TOWN CLERK/SPECIAL PROJ MNGR	\$43,065	\$43,742	\$43,500	1%	\$435
	\$127,089	\$129,689	\$138,807	9%	\$11,718

ADMINISTRATION

HR MNGR/ADMIN	\$53,651	\$54,067	\$54,182	1%	\$531
OFFICE STAFF - CASUAL	\$2,570	\$129	\$0	-100%	-\$2,570
CSR/ADMIN	\$33,297	\$33,542	\$1,706	-95%	-\$31,591
RECORDS MANAGEMENT/AM	\$29,845	\$28,036	\$0	-100%	-\$29,845
	\$119,363	\$115,774	\$55,888	-53%	-\$63,475

FINANCE

FINANCE MANAGER	\$58,100	\$58,547	\$58,100	0%	\$0
FINANCE OFFICER/ACCTS PAYABLE	\$38,637	\$39,154	\$39,403	2%	\$766
	\$96,737	\$97,701	\$97,503	1%	\$766

BENEFITS

EMPLOYER EI, CPP	\$21,683	\$21,451	\$17,820	-18%	-\$3,863
EMPLOYER TOWN PENSION	\$15,873	\$17,817	\$16,035	1%	\$162
EMPLOYER HEALTH PLAN	\$15,447	\$15,046	\$11,317	-27%	-\$4,130
WORKERS COMPENSATION	\$5,798	\$5,408	\$4,395	-24%	-\$1,403
SICK LEAVE EXPENSE	\$2,000	-\$5,012	\$2,000	0%	\$0
VACATION PAY EXPENSE	\$4,000	\$6,785	\$4,000	0%	\$0
	\$64,801	\$61,495	\$55,567	-14%	-\$9,234

TRAINING

STAFF EXPENSES	\$1,350	\$518	\$500	-63%	-\$850
STAFF TRAINING	\$4,000	\$1,421	\$1,000	-75%	-\$3,000
	\$5,350	\$1,939	\$1,500	-72%	-\$3,850

TOWN HALL EXPENSE

MAINTENANCE & REPAIRS	\$2,700	\$1,547	\$2,500	-7%	-\$200
LIGHT & FUEL	\$14,400	\$14,866	\$15,163	2%	\$763
WATER & INSURANCE	\$2,425	\$2,716	\$3,143	30%	\$718
JANITORIAL WAGES	\$6,400	\$6,459	\$6,588	2%	\$188
MISCELLANEOUS SUPPLIES	\$250	\$92	\$250	0%	\$0
	\$26,175	\$25,680	\$27,645	6%	\$1,470

GENERAL GOV'T SERVICES

ASSESSMENT CST RECOVERY	\$27,124	\$27,124	\$27,308	2%	\$184
GRANTS TO ORGANIZATIONS	\$15,000	\$11,044	\$34,033	127%	\$19,033
	\$42,124	\$38,168	\$61,341	46%	\$19,217

ADMINISTRATION EXPENSE

LEGAL SERVICES	\$18,000	\$32,950	\$27,000	50%	\$9,000
AUDIT SERVICES	\$25,000	\$25,000	\$35,000	2%	\$10,000
SOFTWARE LICENSES/SUPPORT	\$11,492	\$12,107	\$11,200	-3%	-\$292
OFFICE SUPPLIES	\$8,100	\$5,538	\$7,500	-7%	-\$600
TELEPHONE/INTERNET	\$7,500	\$5,880	\$8,440	13%	\$940
ADVERTISING	\$13,500	\$7,171	\$7,314	2%	-\$6,186
OFFICE EQUIPMENT	\$9,450	\$6,638	\$7,500	-21%	-\$1,950
	\$93,042	\$95,284	\$103,954	12%	\$10,912

OTHER ADMINISTRATION EXPENSE

PUBLIC LIABILITY INSURANCE	\$69,755	\$69,755	\$80,000	15%	\$10,245	
NSFM ADMIN-INS PROG.	\$3,350	\$3,796	\$3,872	2%	\$522	
OCCUPATIONAL HEALTH & SAFETY-OHS	\$0		\$0		\$0	
OTHER GENERAL ADMIN SERVICES	\$12,500	\$11,112	\$9,500	-24%	-\$3,000	Wreaths
ASSET MANAGEMENT INITIATIVES	\$46,460	\$44,356	\$17,844	-62%	-\$28,616	
TCA OUT OF OPERATING	\$0		\$0		\$0	
	\$132,065	\$129,019	\$111,216	-16%	-\$20,849	
ADMIN & FIN TOTAL	\$706,746	\$694,749	\$653,421	-8%	-\$53,325	
DEBT CHARGES						
INTEREST ON LTD						
DEBENTURE INTEREST	\$3,924	\$3,882	\$3,626	-8%	-\$298	
TERM LOAN INTEREST(O/D)	\$5,000	\$5,000	\$5,000	0%	\$0	
OTH DEBT CHRGS-BNK S/C,ETC	\$19,000	\$19,200	\$10,000	-47%	-\$9,000	
DEBT CHARGES TOTAL	\$27,924	\$28,082	\$18,626	-33%	-\$9,298	
TOTAL GENERAL GOVERNMENT SERV	\$838,249	\$819,802	\$793,136	-5%	-\$45,113	
PROTECTIVE SERVICES						
PROTECTIVE SERVICES						
POLICE PROTECTION						
CRIME INV,PREV & PROT SVS RCMP	\$556,733	\$527,967	\$553,972	0%	-\$2,761	AS PER RCMP
DEPT. OF JUSTICE (RCMP SERV.)	\$115,711	\$115,711	\$126,253	9%	\$10,542	rec' letter ma
RCMP SECRETARY	\$36,083	\$36,421	\$36,682	2%	\$599	
EMPLOYER(EI/PPP)	\$2,480	\$2,486	\$2,554	3%	\$74	
EMPLOYER(PENSION)	\$0		\$2,935		\$2,935	
EMPLOYER(MEDICAL)	\$2,469	\$324	\$2,693	9%	\$224	
WORKERS COMPENSATION	\$617	\$618	\$631	2%	\$14	
	\$714,093	\$683,527	\$725,720	2%	\$11,627	
OTHER PROTECTIVE SERVICES						
EMERGENCY MEASURES	\$7,240	\$6,733	\$6,210	-14%	-\$1,030	
ANIMAL & PEST CONTROL	\$81	\$0	\$0	-100%	-\$81	
PET PROJECTS	\$2,500	\$2,500	\$0	-100%	-\$2,500	
GROUND SEARCH & RESCUE	\$1,788	\$1,788	\$0	-100%	-\$1,788	
	\$11,609	\$11,021	\$6,210	-47%	-\$5,399	
	\$725,702	\$694,548	\$731,930	1%	\$6,228	
BY-LAW ENFORCEMENT						
OTHER-BY-LAW ENFORCEMENT OFFIC	\$4,836	\$1,656	\$4,934	2%	\$98	
EMPLR (EI/PPP)	\$338	\$112	\$350	4%	\$12	
EMPLR(PENSION)	\$339	\$339	\$395	17%	\$56	
EMPLR(MEDICAL)	\$300	\$285	\$300	0%	\$0	
EMPLR (W/C)	\$83	\$0	\$85	2%	\$2	
OTHER-BY LAW OFFICER EXP	\$500	\$0	\$0	2%	-\$500	
OTHER BYLAW EXPENSE	\$0	\$96	\$100		\$100	
	\$6,396	\$2,488	\$6,164	-4%	-\$232	
FIRE PROTECTION						
ADM - WORKER'S COMPENSATION	\$5,000	\$4,104	\$4,200	-16%	-\$800	
FIRE (VOL FORCE ALLOWANCE)	\$5,500	\$5,158	\$5,500	0%	\$0	
OCCUPATIONAL HEALTH & SAFETY			\$1,000		\$1,000	
SVFD-BUNKER GEAR, ETC	\$20,000	\$20,000	\$20,400	2%	\$400	
FIRE ALARM SYSTEMS-DISPATCH	\$2,503	\$2,503	\$2,553	2%	\$50	
WATER SUPPLY AND HYDRANTS	\$84,725	\$84,623	\$84,623	0%	-\$102	
WATER SUPP & HYDTS-FIRE WELLS	\$500	\$0	\$500	0%	\$0	
TRAINING	\$2,000	\$1,300	\$2,000	0%	\$0	
SUPPLIES - OTHER	\$500	\$292	\$298	2%	-\$202	
FIRE STATION AND BUILDINGS	\$25,000	\$29,364	\$29,951	2%	\$4,951	
FIRE STN- WATER, INS	\$9,395	\$7,131	\$7,274	2%	-\$2,121	
MAINTENANCE OF EQUIPMENT	\$10,000	\$5,809	\$10,000	2%	\$0	
MAINTENANCE OF TRUCKS	\$20,000	\$32,484	\$22,650	13%	\$2,650	
MTC. OF BOATS	\$2,000	\$65	\$2,000	0%	\$0	
MTC OF ATV	\$0	\$687	\$1,000		\$1,000	
MTC OF LAFRANCE		\$138	\$141	2%	\$141	
COMMUNICATION EQUIP-TRK RADIO	\$6,000	\$4,157	\$6,000	0%	\$0	
TRUCK & EQUIPMENT INSURANCE	\$10,400	\$11,786	\$14,615	24%	\$4,215	
	\$203,523	\$209,601	\$214,704	5%	\$11,181	
SHARED SERVICES						
FIRE INSPECTION	\$10,795	\$10,795	\$11,149	2%	\$354	
BLDG INSP-SHARED SERVICES	\$10,292	\$10,292	\$10,255	2%	-\$37	
	\$21,087	\$21,087	\$21,404	2%	\$317	
DEBT CHARGES						
OTH DEBT CHRGS-LATE FEES,ETC	\$0		\$0			
DEBENTURE INTEREST	\$2,934	\$2,976	\$3,158	8%	\$224	
	\$2,934	\$2,976	\$3,158	8%	\$224	
TOTAL PROTECTIVE SERVICES	\$959,642	\$930,700	\$977,360	2%	\$17,718	
PUBLIC WORKS						
OPERATIONS						
WAGES & BENEFITS						
WORKER'S COMPENSATION	\$4,951	\$4,112	\$3,807	-23%	-\$1,144	
EMPLOYER(EI/PPP)	\$19,545	\$16,016	\$15,316	-22%	-\$4,229	
EMPLOYER(PENSION)	\$8,762	\$7,507	\$13,100	50%	\$4,338	
EMPLOYER(MEDICAL)	\$13,802	\$12,370	\$11,985	-13%	-\$1,817	
OPERATIONS MNGR-WAGES	\$59,456	\$59,899	\$12,870	-78%	-\$46,586	
OPERATIONS MNGR-EXPENSES	\$1,000	\$360	\$0	-100%	-\$1,000	
LABOUR	\$219,050	\$184,703	\$177,124	-19%	-\$41,926	
TRAINING	\$6,000	\$2,735	\$2,735		-\$3,265	
	\$332,566	\$287,702	\$236,937	-29%	-\$95,629	
OTHER						
SPECIAL PROJECTS	\$29,250	\$1,068	\$0	-100%	-\$29,250	Secret Park
SURVEYING	\$6,750	\$8,352	\$8,519	2%	\$1,769	
CELL PHONES - PUBLIC WORKS	\$2,400	\$1,798	\$1,834	2%	-\$566	
OTHER-OFF.SUPP,PSTG,ADS,ETC	\$1,000	\$800	\$900	2%	-\$100	
	\$39,400	\$12,018	\$11,253	-71%	-\$28,147	
TOTAL Operations	\$371,966	\$299,720	\$248,190	-33%	-\$123,776	
GENERAL EQUIPMENT						
FUELS	\$15,000	\$11,377	\$13,000	-13%	-\$2,000	

INSURANCE-TRUCKS,LDR,ETC	\$10,500	\$9,853	\$12,220	16%	\$1,720
COMMERCIAL CARRIER FEE	\$66	\$66	\$66	0%	\$0
SUPPLIES, SMALL TOOLS	\$6,000	\$4,371	\$6,000	0%	\$0
	\$31,566	\$25,667	\$31,286	-1%	-\$280
EQUIPMENT MTC					
MAINTENANCE OF LOADER	\$3,000	\$1,086	\$1,108	2%	-\$1,892
MAINTENANCE OF BACKHOE	\$2,500	\$2,500	\$4,000	2%	\$1,500
MTC- '15 KIOTI TRACTOR	\$1,000	\$620	\$632	2%	-\$368
MTCE 3 TON-2011	\$5,000	\$5,055	\$5,156	2%	\$156
'99 5 TON WHITE TRUCK	\$7,000	\$5,726	\$5,841	2%	-\$1,159
1/2 TN '02 CHEV(WHITE)	\$500	\$56	\$0	2%	-\$500
2011 1/2 TON TRUCK (BLUE)	\$500	\$339	\$346	2%	-\$154
MTC-1 TN TRK-DODGE'09	\$2,500	\$6,850	\$5,000	100%	\$2,500
MTC 1/2 TN'09 FORD SILVER	\$1,000	\$550	\$561	2%	-\$439
MTC 1/2 TN'03 CHV/BRGNDY	\$1,500	\$397	\$405	2%	-\$1,095
MTC OF '04 SKIDSTEER	\$3,000	\$1,515	\$1,545	2%	-\$1,455
MAINTENANCE OF SMALL EQUIP	\$2,000	\$1,554	\$1,585	2%	-\$415
MTCE SNW REMVL EQUIP	\$4,000	\$1,715	\$1,749	2%	-\$2,251
	\$33,500	\$27,963	\$27,928	-17%	-\$5,572
TOTAL Equipment	\$65,066	\$53,630	\$59,214	-9%	-\$5,852
BUILDINGS					
P/W BUILDING & YARD	\$7,000	\$7,762	\$7,917	2%	\$917
P/W BLDG - WATER/INSURANCE	\$4,020	\$4,400	\$5,239	30%	\$1,219
SALT & SAND STORAGE BUILDING	\$4,500	\$2,309	\$2,355	2%	-\$2,145
	\$15,520	\$14,471	\$15,511	0%	-\$9
ROADS AND STREETS					
TREE MTC & PLANTING	\$8,000	\$10,108	\$5,000	-38%	-\$3,000
DRAINAGE DITCHES	\$2,500	\$0	\$1,000	0%	-\$1,500
SNOW & ICE REMOVAL-inc LABOUR	\$25,000	\$17,000	\$23,686	0%	-\$1,314
STORM SEWERS(inc LBR)	\$6,500	\$3,382	\$3,450	2%	-\$3,050
STORM WATER MANAGEMENT	\$2,500	\$1,500	\$2,500	0%	\$0
COLD PATCH	\$6,000	\$6,000	\$6,120	2%	\$120
SALT/SAND	\$26,000	\$26,000	\$23,000	-12%	-\$3,000
GRAVEL	\$1,000	\$500	\$1,000	0%	\$0
STREET LIGHTING	\$20,000	\$20,000	\$20,400	2%	\$400
	\$97,500	\$84,490	\$86,156	-12%	-\$11,344
OTHER ROADS & STREETS					
ROAD ALLOWANCES-PATCHING	\$11,050	\$11,513	\$11,743	2%	\$693
GRADING STREETS & RDS	\$2,000	\$500	\$1,000		-\$1,000
STREET SIGNS	\$4,000	\$2,395	\$1,700	2%	-\$2,300
TRAFFIC LANE MARKING	\$8,000	\$8,734	\$8,909	2%	\$909
OTHER TRAFFIC SERVICES	\$4,000	\$2,491	\$2,541	2%	-\$1,459
DOCK STREET FLOWERS	\$4,500	\$4,000	\$0	2%	-\$4,500
	\$33,550	\$29,633	\$25,893	-23%	-\$7,657
PARKS & FACILITIES					
CEMETERIES	\$3,000	\$3,000	\$0	0%	-\$3,000
RECREATION COMPLEX	\$5,000	\$850	\$2,500	-50%	-\$2,500
COMPLEX LIGHTS	\$8,000	\$6,500	\$0	2%	-\$8,000
GEORGE/PARR STREET PLAYGROUND	\$1,500	\$86	\$88	2%	-\$1,412
SHELB CO ARENA	\$22,000	\$22,289	\$0	-100%	-\$22,000
GENERAL PARK EXPENSE	\$6,000	\$6,000	\$7,500	2%	\$1,500
GRAHAM'S SPLASH PARK	\$19,100	\$18,131	\$15,482	2%	-\$3,618
TRAILS	\$2,500	\$10	\$500	-80%	-\$2,000
WATERFRONT PARKS	\$3,000	\$250	\$0	-100%	-\$3,000
BIKE RACKS & BENCHES	\$500	\$0	\$0	0%	-\$500
	\$70,600	\$57,116	\$26,070	-63%	-\$44,530
DEBT CHARGES					
OTH DEBT CHRGS-LATE FEES	\$0		\$0	3%	
DEBENTURE INTEREST	\$6,610	\$9,095	\$8,100	23%	\$1,490
	\$6,610	\$9,095	\$8,100	23%	\$1,490
TOTAL TRANSPORTATION SERVICES	\$660,812	\$548,155	\$469,134	-29%	-\$191,678
WASTEWATER & SOLID WASTE					
WASTEWATER					
WAGES & BENEFITS					
ADMINISTRATION (W/C)	\$626	\$717	\$552	-12%	-\$74
SEWER PLANT OPERATOR	\$36,634	\$46,207	\$37,270	2%	\$636
SEWER PLNT OPER-EXPENSES	\$500	\$420	\$428	2%	-\$72
PROF DEV(COURSES)	\$900	\$535	\$546	2%	-\$354
EMPLOYER(EI/PPP)	\$2,583	\$2,700	\$2,274	2%	-\$309
EMPLOYER(PENSION)	\$2,565	\$2,199	\$2,566	2%	\$1
EMPLOYER(MEDICAL)	\$1,951	\$1,853	\$1,951	2%	\$0
	\$45,759	\$54,631	\$45,587	0%	-\$172
OTHER WASTEWATER					
OFF SUPP, PSTG, ETC	\$450	\$230	\$235	2%	-\$215
	\$450	\$230	\$235	-48%	-\$215
VEHICLE EXPENSE					
TRUCK & TRLR EXPENSE	\$1,500	\$3,361	\$3,428	2%	\$1,928
TRUCK & TRLR INS	\$1,100	\$1,300	\$1,326	2%	\$226
	\$2,600	\$4,661	\$4,754	83%	\$2,154
LIFT STATIONS					
SEWAGE LIFT STNS(INCL POWER)	\$30,000	\$30,000	\$30,600	2%	\$600
SEWAGE LIFT STNS(MTCE & REPRS)	\$20,000	\$20,000	\$20,400	2%	\$400
	\$50,000	\$50,000	\$51,000	2%	\$1,000
TREATMENT PLANT					
SEWAGE TREATMENT & PLANT-MTCE	\$11,000	\$21,340	\$10,000	-9%	-\$1,000
SEWAGE TREATMENT PLANT-POWER	\$36,000	\$18,136	\$41,800	16%	\$5,800
SEWAGE TRTMT PLNT-WTR/INS	\$9,500	\$22,701	\$27,580	190%	\$18,080
WATER TESTING	\$10,500	\$10,015	\$9,000	-14%	-\$1,500
CHEMICALS & ADDITIVES	\$1,500	\$5,016	\$8,460	2%	\$6,960
STORAGE BUILDING-POWER	\$400	\$484	\$494	2%	\$94
	\$68,900	\$77,692	\$97,334	41%	\$28,434
MTC OF LINES					
WASTEWATER COND ASSMNT(CCTV)	\$0	\$3,131	\$0	0%	\$0
MTCE OF SEWERS	\$3,600	\$1,766	\$3,000	-17%	-\$600
MTCE OF SEWERS - LABOUR	\$7,500	\$10,865	\$8,500	13%	\$1,000

	\$11,100	\$15,762	\$11,500	4%	\$400
	\$178,809	\$202,976	\$210,410	18%	\$31,601
WASTE COLLECTION					
SOLID WASTE					
OTHER (Morvan Rd)	\$450	\$1,700	\$500	11%	\$50
GARBAGE BINS/DOG WASTE STATIONS	\$0	\$0	\$750	100%	\$750
	\$450	\$1,700	\$1,250	178%	\$800
COMPOST					
COMPOST BINS-GREEN CARTS	\$1,250	\$2,975	\$2,075	2%	\$825
COMMUNITY GARDEN/COMPOST	\$500	\$0	\$0	0%	-\$500
	\$1,750	\$2,975	\$2,075	19%	\$325
SHARED SERVICES					
SHARED SERVICES-GARBAGE COLLECTION	\$243,453	\$257,127	\$257,489	6%	\$14,036
	\$243,453	\$257,127	\$257,489	6%	\$14,036
DEBT CHARGES					
OTH DEBT CHARGES-LATE FEES	\$0	\$0	\$0	0%	\$0
DEBENTURE INTEREST	\$14,552	\$14,552	\$28,558	96%	\$14,006
	\$14,552	\$14,552	\$28,558	96%	\$14,006
TOTAL WASTEWATER & SOLID WASTE	\$439,014	\$479,330	\$499,782	14%	\$60,768
COMMUNITY/ECONOMIC DEVELOPMENT					
PUBLIC HEALTH/WELFARE SERVICES					
SHELB CO SENIOR SAFETY	\$3,984	\$3,984	\$0	0%	-\$3,984
SOU WEST NOVA TRANSIT	\$3,300	\$3,300	\$0	0%	-\$3,300
VON	\$2,000	\$2,000	\$0	0%	-\$2,000
MEDICAL CENTRE		\$25,000	\$25,000	0%	\$25,000
	\$9,284	\$34,284	\$25,000	169%	\$15,716
PLANNING & INSPECTION					
LUB/SEP-REWRITE	\$4,600	\$4,534	\$0	0%	-\$4,600
SHARED SERVICES - DEVELOPMENT OFF			\$10,000		new
GIS SERVICES-WGS & BENEFITS	\$61,528	\$58,842	\$0	0%	-\$61,528
GIS SERVICES-SOFTWARE,LICENSES,ETC	\$5,000	\$2,822	\$2,250	-55%	-\$2,750
	\$71,128	\$66,198	\$12,250	-83%	-\$58,878
ADMINISTRATION					
CED MANAGER	\$0		\$0	0%	\$0
CED MANAGER EXPENSE	\$0		\$0	0%	\$0
ECONOMIC DEV OFF(WGS & BNFTS)	\$0	\$1,670	\$0	0%	\$0
ECONOMIC DEV OFFICER EXPENSE	\$0	\$94	\$0	0%	\$0
WORKERS COMP	\$0		\$0	0%	\$0
EI/CPP	\$0		\$0	0%	\$0
PENSION	\$0		\$0	0%	\$0
MEDICAL	\$0		\$0	0%	\$0
ADVERTISING/PROMOTION	\$450	\$0	\$0	-100%	-\$450
TELEPHONE/INTERNET	\$2,500	\$2,329	\$0	-100%	-\$2,500
OFFICE OPERATION/EQUIPMENT	\$0		\$0	0%	\$0
SPONSORSHIP	\$0		\$0	0%	\$0
ECONOMIC DEV(REN)	\$0		\$0	0%	\$0
	\$2,950	\$4,093	\$0	-100%	-\$2,950
TOURISM & EVENTS					
TOUR. & MARKETING	\$0	\$1,210	\$0		\$0
TOUR & MARKETING CO-ORD -EXP	\$0	\$0	\$0		\$0
TOUR. & MARKETING OFFICE OPERATION	\$0		\$0		\$0
MARKETNG & PROMO	\$17,500	\$15,025	\$0	-100%	-\$17,500
TOUR & MARKETING- WEB TOOLS	\$5,550	\$4,903	\$2,540	-54%	-\$3,010
PROMO AUDIO/VIDEO DEVELOPMENT	\$5,000	\$5,214	\$0	-100%	-\$5,000
CHRISTMAS DECORATIONS	\$3,000	\$466	\$2,000	-33%	-\$1,000
SHELBURNE CELEBRATES CHRISTMAS	\$1,565	\$934	\$0	-100%	-\$1,565
FOUNDERS DAYS	\$35,825	\$20,771	\$0	-100%	-\$35,825
TCA-BEAUTIFICATION/STREETSCAPING	\$11,254	\$10,917	\$0	-100%	-\$11,254
EVENTS- SPONSORSHIP	\$5,500	\$2,788	\$0	-100%	-\$5,500
EVENTS CO-ORD(WGS/BNFTS/EXP)	\$26,883	\$21,620	\$0	-100%	-\$26,883
VIC - MAINTENANCE	\$4,500	\$1,000	\$1,000	-78%	-\$3,500
VIC - INSURANCE	\$600	\$644	\$800	33%	\$200
VIC - OPERATIONS	\$22,800	\$16,285	\$0	-100%	-\$22,800
GUILD HALL - PROGRAMMING	\$5,000	\$4,800	\$0	-100%	-\$5,000
PUBLIC ART Mtc	\$9,000	\$5,883	\$1,000	-89%	-\$8,000
SOUTH SHORE TOURISM TEAM	\$350	\$350	\$350		\$0
	\$154,327	\$112,810	\$7,690	-95%	-\$146,637
OTHER CED					
OTHER CED	\$500	\$767	\$0		-\$500
	\$500	\$767	\$0	-100%	-\$500
COMMUNITY USE OF SCHOOLS					
SCHOOL CO-ORDINATOR WAGES	\$38,250	\$38,250	\$0	0%	-\$38,250
SCHOOL CO-ORD/EXPENSES	\$3,000	\$3,000	\$0	0%	-\$3,000
SCHOOL CO-ORD-W/C	\$654	\$654	\$0	0%	-\$654
SCHOOL CO-ORD-EI/CPP	\$2,640	\$2,640	\$0	0%	-\$2,640
SCHOOL CO-ORD-MEDICAL	\$1,459	\$1,459	\$0	0%	-\$1,459
SCHOOL CO-ORD(PENSION)	\$2,250	\$2,250	\$0	0%	-\$2,250
SCHOOL CO-ORD(PROV DEV)	\$1,000	\$1,000	\$0	0%	-\$1,000
TELEPHONE	\$1,000	\$1,000	\$0	0%	-\$1,000
OFFICE SUPPLIES	\$1,000	\$1,000	\$0	0%	-\$1,000
ADVERTISING/PROMOTION	\$800	\$800	\$0	0%	-\$800
PROJECTS	\$5,000	\$5,000	\$0	0%	-\$5,000
COMM LEADERSHIP DEV	\$1,000	\$1,000	\$0	0%	-\$1,000
ACCOUNTING/ADMIN FEE	\$1,500	\$1,500	\$0	0%	-\$1,500
	\$59,553	\$59,553	\$0	-100%	-\$59,553
COMMUNITY USE SCHOOLS-PROGRAMS					
PROGRAM EXPENSES	\$200	\$200	\$0	0%	-\$200
INSTRUCTORS	\$0		\$0	0%	\$0
FACILITY SUPERVISOR	\$10,000	\$10,000	\$0	0%	-\$10,000
	\$10,200	\$10,200	\$0	-100%	-\$10,200
TOTAL COMMUNITY & ECONOMIC DEV	\$307,942	\$287,905	\$44,940	-85%	-\$263,002

FACILITIES MANAGEMENT

BLDGS & FACILITIES

GOC BUILDING	\$86,000	\$83,064	\$86,000	0%	\$0
COMM CTR-OPER,MTC & REPAIR	\$31,500	\$40,239	\$41,044	2%	\$9,544
COMM CTR-JAN,WTR,INS	\$22,620	\$20,500	\$23,000	2%	\$380
KING ST CTR.(OPER,MTC,REPRS)	\$21,650	\$54,500	\$59,058		\$37,408 ??????
KING ST CTR.(WTR & INS)	\$2,900	\$2,900	\$2,185	-25%	-\$715
HERITAGE HALL (OPER,MTC,RPR)	\$5,450	\$1,279	\$2,300	-58%	-\$3,150
HERITAGE HALL (INS)	\$1,925	\$2,158	\$2,700	40%	\$775
COX SHIPYARD COMPLEX	\$11,800	\$37,750	\$16,150	37%	\$4,350
13 GEORGE	\$6,680	\$5,828	\$5,945	2%	-\$735
MACKAY MEM LIBRARY-OPER EXP	\$8,400	\$7,806	\$7,962	2%	-\$438
LIBRARY JANITORS WAGES	\$7,995	\$7,995	\$8,155	2%	\$160
GUILD HALL-MTC & OPERATIONS	\$2,350	\$2,350	\$2,397	2%	\$47
TCA-GUILD HALL	\$12,500	\$9,094	\$0		-\$12,500
DOCK ST- PUBLIC WASHROOMS	\$5,850	\$5,850	\$4,000	2%	-\$1,850
TCA-FACILITY IMPROVEMENTS	\$9,187	\$81,135	\$9,000	-2%	-\$187 20/21 Balance
	\$236,807	\$362,448	\$269,895	14%	\$33,088

DEBT CHARGES

DEBENTURE INTEREST (CED)	\$282	\$282	\$1,182	319%	\$900
DEBENTURE INTEREST (FACILITIES)	\$15,775	\$12,036	\$11,842	-25%	-\$3,933
	\$16,057	\$12,318	\$13,024	-19%	-\$3,033

TOTAL FACILITIES MANAGEMENT

	\$252,864	\$374,766	\$282,920	12%	\$30,056
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FISCAL SERVICES

FINANCING/DEBT CHARGES

DEBENTURE PRINCIPAL	\$121,972	\$121,972	\$175,014	43%	\$53,042
	\$121,972	\$121,972	\$175,014	43%	\$53,042

UNCOLLECTIBLES

UNCOLLECTABLE TAXES	\$10,000	-\$22,000	\$25,000	150%	\$15,000
DEFICIT - PREVIOUS YEARS	\$0				\$0
	\$10,000	-\$22,000	\$25,000	150%	\$15,000

RESERVE TRANSFERS

CAPITAL RESERVE	\$11,847	\$11,847	\$50,576	327%	\$38,729 ????
OPERATING RESERVE	\$0	\$81,282			\$0
	\$11,847	\$93,129	\$50,576	327%	\$38,729

APPROPRIATIONS-RED TX REV

REG SCHOOL BRD	\$279,545	\$279,545	\$284,440	2%	\$4,895
REG LIBRARY	\$11,652	\$11,652	\$13,400	15%	\$1,748
DEPT. OF JUSTICE (PROS. FEES)	\$8,850	\$5,979	\$6,099	2%	-\$2,751
PROT SERV-CORRECTIONS	\$21,372	\$21,372	\$21,034	2%	-\$338
DEF. REG HOUSNG AUTH	\$60,000	\$60,000	\$60,000	0%	\$0
	\$381,419	\$378,548	\$384,973	1%	\$3,554

TAXATION EXEMPTIONS

LOW INCOME TAX EXEMPTION	\$20,000	\$20,351	\$15,000	0%	-\$5,000
TAX EXEMPTIONS	\$44,053	\$44,251	\$44,167	0%	\$114
CDDIP(COMM DEV DIST IMP PRGRM)	\$827	\$831	\$1,972	138%	\$1,145
	\$64,880	\$65,433	\$61,139	-6%	-\$3,741
TOTAL FISCAL SERVICES	\$590,118	\$637,082	\$696,702	18%	\$106,584

\$4,048,641	\$4,077,740		\$3,763,973		-\$284,668
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\$0 \$0 \$0

