

**Town of Shelburne  
OPERATING BUDGET 2019-20**

<b>REVENUE</b>	<b>18-19 BUDGET</b>	<b>18-19 PROJECTED</b>	<b>19-20 BUDGET</b>
<b>GENERAL OPERATING REVENUES</b>			
<b>TAXES</b>			
<b>ASSESSABLE PROPERTY</b>			
RESIDENTIAL	\$1,465,379	\$1,464,425	\$1,518,490
COMMERCIAL	\$725,931	\$732,122	\$727,143
RESOURCE	\$23,799	\$23,776	\$24,990
FOREST PROP TAX(LESS 50,000AC)	\$24	\$24	\$24
	<b>\$2,215,133</b>	<b>\$2,220,347</b>	<b>\$2,270,647</b>
<b>BUSINESS PROPERTY</b>			
BELL ALIANT	\$12,334	\$13,444	\$12,500
	<b>\$12,334</b>	<b>\$13,444</b>	<b>\$12,500</b>
<b>OTHER TAXES</b>			
DEED TRANSFER TAX	\$55,000	\$54,000	\$59,000
	<b>\$55,000</b>	<b>\$54,000</b>	<b>\$59,000</b>
	<b>\$2,282,467</b>	<b>\$2,287,791</b>	<b>\$2,342,147</b>
<b>GRANTS IN LIEU OF TAXES</b>			
GRANTS IN LIEU - FEDERAL	\$10,325	\$10,325	\$10,435
	<b>\$10,325</b>	<b>\$10,325</b>	<b>\$10,435</b>
<b>PROVINCIAL GOVERNMENT</b>			
GRANTS IN LIEU - PROVINCIAL	\$5,171	\$5,171	\$6,634
FIRE PROTECTION	\$424	\$424	\$424
	<b>\$5,595</b>	<b>\$5,595</b>	<b>\$7,058</b>
	<b>\$15,920</b>	<b>\$15,920</b>	<b>\$17,493</b>
<b>SALE OF SERVICES</b>			
<b>PROTECTIVE SERVICES</b>			
FIRE PROTECTION - MDS	\$59,000	\$54,058	\$68,095
WASTWATER MTC- TOL		\$92	\$0
	<b>\$59,000</b>	<b>\$54,150</b>	<b>\$68,095</b>
<b>ENVIRONMENTAL HEALTH SERVICES</b>			
SEWER CHARGE REVENUE	\$311,311	\$308,551	\$334,783
SOLID WASTE CHARGE REVENUE	\$250,700	\$251,679	\$257,405
STORMWATER CHARGES - NEW DEV	\$2,500	\$0	\$2,500
	<b>\$564,511</b>	<b>\$560,230</b>	<b>\$594,688</b>
	<b>\$623,511</b>	<b>\$614,288</b>	<b>\$662,783</b>
<b>OTHER REVENUE FROM OWN SOURCES</b>			
<b>LICENSES &amp; PERMITS</b>			
VENDOR PERMITS	\$3,000	\$2,450	\$3,000
DOG LICENSES	\$600	\$530	\$600
ZONING/COMFORT LETTERS	\$1,700	\$50	\$1,000
DEVELOPMENT PERMITS	\$600	\$400	\$1,000
	<b>\$5,900</b>	<b>\$3,430</b>	<b>\$5,600</b>
<b>FINES</b>			
TRAFFIC VIOLATIONS-COURT FINES	\$9,500	\$13,700	\$15,070
TRAFFIC VIOLATION -PARKING	\$0	\$0	\$0
	<b>\$9,500</b>	<b>\$13,700</b>	<b>\$15,070</b>
<b>RENTALS</b>			
PROPERTIES	\$1,130	\$1,130	\$1,130
13 GEORGE ST	\$0	\$4,609	\$7,901
GOC BUILDING	\$145,410	\$145,410	\$145,410
KING STREET CENTRE	\$18,000	\$18,000	\$24,550
GUILD HALL	\$2,500	\$2,725	\$4,000
	<b>\$167,040</b>	<b>\$171,874</b>	<b>\$182,991</b>
<b>FIRE STN./COMM CTR. (RENTAL)</b>			
AUDITORIUM	\$500	\$0	\$1,000
	<b>\$500</b>	<b>\$0</b>	<b>\$1,000</b>
<b>RETURN ON INVESTMENT</b>			
BANK INTEREST ON CURRENT ACCT	\$1,500	\$5,007	\$3,500
	<b>\$1,500</b>	<b>\$5,007</b>	<b>\$3,500</b>
<b>PENALTIES &amp; INTEREST ON TAXES</b>			
INTEREST	\$49,000	\$55,000	\$55,000
	<b>\$49,000</b>	<b>\$55,000</b>	<b>\$55,000</b>
<b>MISCELLANEOUS</b>			
OTHER REVENUE	\$162,257	\$115,000	\$120,000
	<b>\$162,257</b>	<b>\$115,000</b>	<b>\$120,000</b>
	<b>\$395,697</b>	<b>\$364,011</b>	<b>\$383,161</b>
<b>UNCONDITIONAL TRANS FR GOVTS</b>			
<b>PROVINCIAL GOVERNMENT</b>			
EQUALIZATIONAL GRANT	\$359,645	\$359,645	\$359,645
NSPI-HST OFFSET	\$15,000	\$17,973	\$18,000
PROV FUEL TAX REFUND	\$2,000	\$1,973	\$2,000
	<b>\$376,645</b>	<b>\$379,591</b>	<b>\$379,645</b>
	<b>\$376,645</b>	<b>\$379,591</b>	<b>\$379,645</b>
<b>COND. TRANS. FR. FED &amp; PROV GT</b>			
<b>FEDERAL GOVERNMENT</b>			
JOB GRANTS	\$10,517	\$1,540	\$0
COMMUNITY ACCESSABILITY FUND		\$0	
FCM (MAMP)		\$17,990	\$32,010
	<b>\$10,517</b>	<b>\$19,530</b>	<b>\$32,010</b>
<b>PROVINCIAL GOVERNMENT</b>			
EMO (CIVIC ADDRESSING)	\$1,000	\$1,000	\$1,000
AGE FRIENDLY COMMUNITIES GRANT	\$0	\$0	\$0
CONNECT 2 FUNDING	\$18,000	\$0	\$0
FRIIP(STORM SURGE STUDY)		\$0	\$14,000
MPAL (SCHOOL CO-ORD)	\$35,000	\$35,000	\$35,000
BEAUTIFICATION & STSCAPING PROG		\$22,000	

COMMUNITY GARDEN		\$3,500	
	\$54,000	\$61,500	\$50,000
<b>COMMUNITY &amp; ECONOMIC DEV</b>			
<b>COMMUNITY USE OF SCHOOLS</b>			
COMMUNITY DEV GRNT-SCHL CO-ORD	\$7,860	\$0	\$3,553
PROGRAM REV-FEES.RENTALS	\$5,500	\$9,720	\$10,200
	\$13,360	\$9,720	\$13,753
<b>COND. TRNSFRS-OTH LOCAL GOVTS</b>			
MDS - MPAL.VIC FUNDING	\$13,500	\$14,214	\$48,112
TOL - MPAL,TOURISM & EVENTS	\$6,000	\$30,064	\$14,303
	\$19,500	\$44,278	\$62,415
	\$97,377	\$117,038	\$126,168
<b>OTHER TRANSFERS</b>			
TRANS FROM OTHER FUNDS (OWN RES)	\$326,649	\$272,149	\$105,234
	\$326,649	\$272,149	\$105,234
	\$4,118,266	\$4,068,778	\$4,048,641

## EXPENSES

	18-19 BUDGET	18-19 PROJECTED	19-20 BUDGET
<b>GENERAL OPERATING EXPENSES</b>			
<b>GENERAL GOVERNMENT SERVICES</b>			
<b>LEGISLATIVE</b>			
<b>MAYOR</b>			
STIPEND	\$20,280	\$20,280	\$22,511
CPP/MEDICAL	\$2,442	\$2,512	\$3,573
TRAVEL & EXPENSES	\$2,500	\$4,500	\$4,000
	\$25,222	\$27,292	\$30,084
<b>COUNCIL</b>			
STIPEND	\$50,700	\$50,700	\$56,277
CPP/MEDICAL	\$4,825	\$4,947	\$6,750
TRAVEL & EXPENSES	\$2,500	\$1,500	\$2,000
	\$58,025	\$57,147	\$65,027
<b>COMMITTEE EXPENSE</b>			
COUNCIL MEETINGS EXPENSE	\$1,000	\$1,300	\$1,350
OTHER COMMITTEE EXPENSE	\$6,000	\$2,500	\$5,000
	\$7,000	\$3,800	\$6,350
<b>OTHER LEGISLATIVE</b>			
ELECTIONS,PLEBISCITES	\$0	\$0	\$0
NSFM DUES	\$2,050	\$2,048	\$2,118
	\$2,050	\$2,048	\$2,118
<b>LEGISLATIVE TOTAL</b>	<b>\$92,297</b>	<b>\$90,287</b>	<b>\$103,579</b>
<b>ADMINISTRATION &amp; FINANCE</b>			
<b>CAO</b>			
CAO	\$70,669	\$72,000	\$80,024
CAO EXPENSES	\$5,000	\$5,000	\$4,000
TOWN CLERK/SPECIAL PROJ MNGR	\$38,221	\$40,159	\$43,065
	\$113,890	\$117,159	\$127,089
<b>ADMINISTRATION</b>			
HR MNGR/ADMIN	\$43,912	\$38,939	\$53,651
OFFICE STAFF - CASUAL	\$6,240	\$4,000	\$2,570
CSR/ADMIN	\$32,450	\$29,280	\$33,297
RECORDS MANAGEMENT/AM			\$29,845
	\$82,602	\$72,219	\$119,363
<b>FINANCE</b>			
FINANCE MANAGER	\$51,962	\$53,981	\$58,100
FINANCE OFFICER	\$37,874	\$39,000	\$38,637
	\$89,836	\$92,981	\$96,737
<b>BENEFITS</b>			
EMPLOYER EI, CPP	\$17,900	\$19,334	\$21,683
EMPLOYER TOWN PENSION	\$15,570	\$13,350	\$15,873
EMPLOYER HEALTH PLAN	\$12,965	\$13,152	\$15,447
WORKERS COMPENSATION	\$5,296	\$5,911	\$5,798
SICK LEAVE EXPENSE	\$2,000	\$2,000	\$2,000
VACATION PAY EXPENSE	\$2,000	\$4,000	\$4,000
	\$55,731	\$57,747	\$64,801
<b>TRAINING</b>			
STAFF EXPENSES	\$1,500	\$800	\$1,350
STAFF TRAINING	\$5,000	\$1,500	\$4,000
	\$6,500	\$2,300	\$5,350
<b>TOWN HALL EXPENSE</b>			
MAINTENANCE & REPAIRS	\$3,000	\$2,900	\$2,700
LIGHT & FUEL	\$16,000	\$15,500	\$14,400
WATER & INSURANCE	\$2,435	\$2,352	\$2,425
JANITORIAL WAGES	\$6,240	\$6,260	\$6,400
MISCELLANEOUS SUPPLIES	\$500	\$46	\$250
	\$28,175	\$27,058	\$26,175
<b>GENERAL GOV'T SERVICES</b>			
ASSESSMENT CST RECOVERY	\$26,746	\$26,746	\$27,124
GRANTS TO ORGANIZATIONS	\$15,338	\$13,787	\$15,000
	\$42,084	\$40,533	\$42,124
<b>ADMINISTRATION EXPENSE</b>			
LEGAL SERVICES	\$10,000	\$15,000	\$18,000
AUDIT SERVICES	\$24,200	\$24,200	\$25,000
SOFTWARE LICENSES/SUPPORT	\$12,000	\$12,500	\$11,492

OFFICE SUPPLIES	\$11,300	\$8,350	\$8,100
TELEPHONE/INTERNET	\$6,875	\$7,000	\$7,500
ADVERTISING	\$10,500	\$14,000	\$13,500
OFFICE EQUIPMENT	\$10,000	\$10,500	\$9,450
	<b>\$84,875</b>	<b>\$91,550</b>	<b>\$93,042</b>
<b>OTHER ADMINISTRATION EXPENSE</b>			
PUBLIC LIABILITY INSURANCE	\$65,750	\$67,500	\$69,755
UNSM ADMIN-INS PROG.	\$3,350	\$3,143	\$3,350
OCCUPATIONAL HEALTH & SAFETY-OHS			\$0
OTHER GENERAL ADMIN SERVICES	\$12,020	\$16,500	\$12,500
ASSET MANAGEMENT INITIATIVES	\$15,500	\$18,290	\$46,460
TCA OUT OF OPERATING	\$0	\$16,476	\$0
	<b>\$96,620</b>	<b>\$121,909</b>	<b>\$132,065</b>
<b>ADMIN &amp; FIN TOTAL</b>	<b>\$600,313</b>	<b>\$623,456</b>	<b>\$706,746</b>
<b>DEBT CHARGES</b>			
<b>INTEREST ON LTD</b>			
DEBENTURE INTEREST	\$4,202	\$4,203	\$3,924
TERM LOAN INTEREST(O/D)	\$7,000	\$7,000	\$5,000
OTH DEBT CHRGS-BNK S/C,ETC	\$9,500	\$9,000	\$19,000
<b>DEBT CHARGES TOTAL</b>	<b>\$20,702</b>	<b>\$20,203</b>	<b>\$27,924</b>
<b>TOTAL GENERAL GOVERNMENT SERV</b>	<b>\$713,312</b>	<b>\$733,946</b>	<b>\$838,249</b>
<b>PROTECTIVE SERVICES</b>			
<b>PROTECTIVE SERVICES</b>			
<b>POLICE PROTECTION</b>			
CRIME INV,PREV & PROT SVS RCMP	\$512,094	\$557,500	\$556,733
DEPT. OF JUSTICE (RCMP SERV.)	\$113,250	\$118,816	\$115,711
RCMP SECRETARY	\$33,196	\$4,200	\$36,083
EMPLOYER(EI/CPP)	\$2,242	\$276	\$2,480
EMPLOYER(PENSION)	\$0	\$0	\$0
EMPLOYER(MEDICAL)	\$1,350	\$0	\$2,469
WORKERS COMPENSATION	\$651	\$69	\$617
	<b>\$662,783</b>	<b>\$680,861</b>	<b>\$714,093</b>
<b>OTHER PROTECTIVE SERVICES</b>			
EMERGENCY MEASURES	\$7,240	\$7,240	\$7,240
ANIMAL & PEST CONTROL	\$0	\$79	\$81
PET PROJECTS	\$2,500	\$2,500	\$2,500
GROUND SEARCH & RESCUE	\$1,788	\$1,788	\$1,788
	<b>\$11,528</b>	<b>\$11,607</b>	<b>\$11,609</b>
	<b>\$674,311</b>	<b>\$692,468</b>	<b>\$725,702</b>
<b>BY-LAW ENFORCEMENT</b>			
OTHER-BY-LAW ENFORCEMENT OFFIC	\$7,338	\$1,812	\$4,836
EMPLR (EI/CPP)	\$328	\$130	\$338
EMPRL(PENSION)	\$331	\$358	\$339
EMPLR(MEDICAL)	\$277	\$290	\$300
EMPLR (W/C)			\$83
OTHER-BY LAW OFFICER EXP	\$500	\$0	\$500
OTHER BYLAW EXPENSE	\$0	\$0	\$0
	<b>\$8,774</b>	<b>\$2,590</b>	<b>\$6,396</b>
<b>FIRE PROTECTION</b>			
ADM - WORKER'S COMPENSATION	\$4,000	\$4,980	\$5,000
FIRE (VOL FORCE ALLOWANCE)	\$5,500	\$5,135	\$5,500
SVFD-BUNKER GEAR, ETC	\$20,000	\$20,000	\$20,000
FIRE ALARM SYSTEMS-DISPATCH	\$1,200	\$1,929	\$2,503
WATER SUPPLY AND HYDRANTS	\$84,724	\$84,724	\$84,725
WATER SUPP & HYDTS-FIRE WELLS	\$500	\$0	\$500
TRAINING	\$2,000	\$90	\$2,000
SUPPLIES - OTHER		\$250	\$500
FIRE STATION AND BUILDINGS	\$21,000	\$25,000	\$25,000
FIRE STN-JANITOR, WATER, INS	\$9,840	\$9,030	\$9,395
MAINTENANCE OF EQUIPMENT	\$10,000	\$5,000	\$10,000
MAINTENANCE OF TRUCKS	\$20,000	\$17,000	\$20,000
MTC. OF BOAT	\$2,000	\$100	\$2,000
COMMUNICATION EQUIP-TRK RADIO	\$5,000	\$6,700	\$6,000
TRUCK & EQUIPMENT INSURANCE	\$9,600	\$10,070	\$10,400
	<b>\$195,364</b>	<b>\$190,008</b>	<b>\$203,523</b>
<b>SHARED SERVICES</b>			
FIRE INSPECTION	\$10,235	\$10,236	\$10,795
BLDG INSP-SHARED SERVICES	\$10,484	\$10,484	\$10,292
	<b>\$20,719</b>	<b>\$20,720</b>	<b>\$21,087</b>
<b>DEBT CHARGES</b>			
OTH DEBT CHRGS-LATE FEES,ETC	\$0	\$95	\$0
DEBENTURE INTEREST	\$2,002	\$2,002	\$2,934
	<b>\$2,002</b>	<b>\$2,097</b>	<b>\$2,934</b>
<b>TOTAL PROTECTIVE SERVICES</b>	<b>\$901,170</b>	<b>\$907,883</b>	<b>\$959,642</b>
<b>PUBLIC WORKS</b>			
<b>OPERATIONS</b>			
<b>WAGES &amp; BENEFITS</b>			
WORKER'S COMPENSATION	\$4,300	\$4,000	\$4,951
EMPLOYER(EI/CPP)	\$14,605	\$14,000	\$19,545
EMPLOYER(PENSION)	\$8,882	\$7,800	\$8,762
EMPLOYER(MEDICAL)	\$8,758	\$10,200	\$13,802
OPERATIONS MNGR-WAGES		\$21,730	\$59,456
OPERATIONS MNGR-EXPENSES		\$75	\$1,000
LABOUR	\$213,700	\$185,000	\$219,050
TRAINING	\$2,500	\$2,000	\$6,000
	<b>\$252,745</b>	<b>\$244,805</b>	<b>\$332,566</b>
<b>OTHER</b>			
SPECIAL PROJECTS	\$27,900	\$5,239	\$29,250
SURVEYING	\$7,500	\$5,000	\$6,750

CELL PHONES - PUBLIC WORKS	\$2,500	\$1,781	\$2,400
OTHER-OFF.SUPP,PSTG,ADS,ETC	\$1,500	\$850	\$1,000
	<b>\$39,400</b>	<b>\$12,870</b>	<b>\$39,400</b>
TOTAL Operations	<b>\$292,145</b>	<b>\$257,675</b>	<b>\$371,966</b>
<b>GENERAL EQUIPMENT</b>			
FUELS	\$15,000	\$15,000	\$15,000
INSURANCE-TRUCKS,LDR,ETC	\$10,300	\$9,500	\$10,500
COMMERCIAL CARRIER FEE	\$66	\$66	\$66
SUPPLIES, SMALL TOOLS	\$6,000	\$6,000	\$6,000
	<b>\$31,366</b>	<b>\$30,566</b>	<b>\$31,566</b>
<b>EQUIPMENT MTC</b>			
MAINTENANCE OF LOADER	\$3,000	\$1,200	\$3,000
EQUIPMENT RENTAL	\$0	\$0	\$0
MAINTENANCE OF BACKHOE	\$2,500	\$1,500	\$2,500
MTC- '15 KIOTI TRACTOR	\$600	\$2,000	\$1,000
MTCE 3 TON-2011	\$5,000	\$3,000	\$5,000
'99 5 TON WHITE TRUCK	\$7,000	\$5,200	\$7,000
1/2 TN '02 CHEV(WHITE)	\$750	\$1,100	\$500
NEW 1/2 TON TRUCK			\$500
MTC-1 TN TRK-DODGE'09	\$2,500	\$1,500	\$2,500
MTC 1/2 TN'09 FORD SILVER	\$1,000	\$2,000	\$1,000
MTC 1/2 TN'03 CHV/BRGNDY	\$500	\$1,500	\$1,500
MTC OF '04 SKIDSTEER	\$5,000	\$1,500	\$3,000
MAINTENANCE OF SMALL EQUIP	\$2,000	\$2,000	\$2,000
MTCE SNW REMVL EQUIP	\$4,000	\$3,800	\$4,000
	<b>\$33,850</b>	<b>\$26,300</b>	<b>\$33,500</b>
TOTAL Equipment	<b>\$65,216</b>	<b>\$56,866</b>	<b>\$65,066</b>
<b>BUILDINGS</b>			
GRADER BUILDING & YARD	\$7,000	\$6,300	\$7,000
GRADER BLDG - WATER/INSURANCE	\$3,750	\$4,000	\$4,020
SALT & SAND STORAGE BUILDING	\$4,500	\$4,500	\$4,500
	<b>\$15,250</b>	<b>\$14,800</b>	<b>\$15,520</b>
<b>ROADS AND STREETS</b>			
TREE MTC & PLANTING	\$13,000	\$7,200	\$8,000
DRAINAGE DITCHES	\$2,500	\$2,300	\$2,500
SNOW & ICE REMOVAL-inc LABOUR	\$25,000	\$25,550	\$25,000
STORM SEWERS(inc LBR)	\$6,500	\$6,000	\$6,500
STORM WATER MANAGEMENT	\$6,500	\$4,656	\$2,500
COLD PATCH	\$6,000	\$5,500	\$6,000
SALT/SAND	\$26,000	\$26,000	\$26,000
GRAVEL	\$4,000	\$0	\$1,000
STREET LIGHTING	\$20,000	\$16,000	\$20,000
	<b>\$109,500</b>	<b>\$93,206</b>	<b>\$97,500</b>
<b>OTHER ROADS &amp; STREETS</b>			
ROAD ALLOWANCES-PATCHING	\$1,000	\$0	\$11,050
GRADING STREETS & RDS	\$2,000	\$0	\$2,000
STREET SIGNS	\$3,000	\$4,500	\$4,000
TRAFFIC LANE MARKING	\$6,500	\$7,850	\$8,000
OTHER TRAFFIC SERVICES	\$4,000	\$3,900	\$4,000
DOCK STREET FLOWERS	\$6,000	\$5,250	\$4,500
	<b>\$22,500</b>	<b>\$21,500</b>	<b>\$33,550</b>
<b>PARKS &amp; FACILITIES</b>			
CEMETERIES	\$3,000	\$3,000	\$3,000
RECREATION COMPLEX	\$5,000	\$2,510	\$5,000
COMPLEX LIGHTS	\$750	\$2,552	\$8,000
GEORGE/PARR STREET PLAYGROUND	\$0	\$5,006	\$1,500
SHELBO CO ARENA	\$65,000	\$73,537	\$22,000
GENERAL PARK EXPENSE	\$23,200	\$4,950	\$6,000
GRAHAM'S SPLASH PARK		\$19,000	\$19,100
TRAILS	\$1,750	\$2,000	\$2,500
WATERFRONT PARKS	\$10,000	\$2,990	\$3,000
BIKE RACKS & BENCHES	\$3,000	\$0	\$500
	<b>\$111,700</b>	<b>\$115,545</b>	<b>\$70,600</b>
<b>DEBT CHARGES</b>			
OTH DEBT CHRGS-LATE FEES	\$0	\$0	\$0
DEBENTURE INTEREST	\$7,066	\$7,066	\$6,610
	<b>\$7,066</b>	<b>\$7,066</b>	<b>\$6,610</b>
<b>TOTAL TRANSPORTATION SERVICES</b>	<b>\$623,377</b>	<b>\$566,658</b>	<b>\$660,812</b>
<b>WASTEWATER &amp; SOLID WASTE</b>			
<b>WASTEWATER</b>			
<b>WAGES &amp; BENEFITS</b>			
ADMINISTRATION (W/C)	\$605	\$700	\$626
SEWER PLANT OPERATOR	\$30,826	\$35,000	\$36,634
SEWER PLNT OPER-EXPENSES	\$900	\$1,415	\$500
PROF DEV(COURSES)	\$500	\$0	\$900
EMPLOYER(EI/PPP)	\$2,130	\$2,600	\$2,583
EMPLOYER(PENSION)	\$2,160	\$2,100	\$2,565
EMPLOYER(MEDICAL)	\$1,803	\$2,000	\$1,951
	<b>\$38,924</b>	<b>\$43,815</b>	<b>\$45,759</b>
<b>OTHER WASTEWATER</b>			
OFF SUPP, PSTG, ETC	\$500	\$250	\$450
ADMINISTRATION(BILLING, ETC)	\$21,876	\$0	\$0
	<b>\$22,376</b>	<b>\$250</b>	<b>\$450</b>
<b>VEHICLE EXPENSE</b>			
TRUCK & TRLR EXPENSE	\$1,500	\$2,000	\$1,500
TRUCK & TRLR INS	\$1,150	\$1,055	\$1,100
	<b>\$2,650</b>	<b>\$3,055</b>	<b>\$2,600</b>
<b>LIFT STATIONS</b>			
SEWAGE LIFT STNS(INCL POWER)	\$30,000	\$30,000	\$30,000
SEWAGE LIFT STNS(MTCE & REPRS)	\$15,000	\$23,230	\$20,000
	<b>\$45,000</b>	<b>\$53,230</b>	<b>\$50,000</b>
<b>TREATMENT PLANT</b>			
SEWAGE TREATMENT & PLANT-MTCE	\$11,000	\$10,000	\$11,000

SEWAGE TREATMENT PLANT-POWER	\$43,400	\$24,000	\$36,000
SEWAGE TRTMENT PLNT-WTR/INS	\$9,700	\$12,000	\$9,500
WATER TESTING	\$12,000	\$10,000	\$10,500
CHEMICALS & ADDITIVES	\$6,000	\$6,145	\$1,500
STORAGE BUILDING-POWER	\$270	\$1,200	\$400
	<b>\$82,370</b>	<b>\$63,345</b>	<b>\$68,900</b>
<b>MTC OF LINES</b>			
TCA - OUT OF OPERATING		\$838	
MTCE OF SEWERS	\$4,000	\$2,500	\$3,600
MTCE OF SEWERS - LABOUR	\$7,500	\$7,700	\$7,500
	<b>\$11,500</b>	<b>\$11,038</b>	<b>\$11,100</b>
	<b>\$202,820</b>	<b>\$174,733</b>	<b>\$178,809</b>
<b>WASTE COLLECTION</b>			
<b>SOLID WASTE</b>			
OTHER (Morvan Rd)	\$1,000	\$220	\$450
GARBAGE BINS/DOG WASTE STATIONS	\$2,500	\$150	\$1,250
	<b>\$3,500</b>	<b>\$370</b>	<b>\$1,700</b>
<b>COMPOST</b>			
COMPOST BINS-GREEN CARTS	\$3,700	\$1,983	\$0
COMMUNITY GARDEN/COMPOST	\$3,500	\$3,338	\$500
	<b>\$7,200</b>	<b>\$5,321</b>	<b>\$500</b>
<b>SHARED SERVICES</b>			
SHARED SERVICES-GARBAGE COLLECTION	\$223,802	\$229,311	\$243,453
	<b>\$223,802</b>	<b>\$229,311</b>	<b>\$243,453</b>
<b>DEBT CHARGES</b>			
OTH DEBT CHARGES-LATE FEES	\$0	\$0	\$0
DEBENTURE INTEREST	\$0	\$0	\$14,552
	<b>\$0</b>	<b>\$0</b>	<b>\$14,552</b>
<b>TOTAL WASTEWATER &amp; SOLID WASTE</b>	<b>\$433,822</b>	<b>\$406,397</b>	<b>\$438,514</b>
<b>COMMUNITY/ECONOMIC DEVELOPMENT</b>			
<b>PUBLIC HEALTH/WELFARE SERVICES</b>			
SHEL CO SENIOR SAFETY	\$2,492	\$2,492	\$3,984
SOU WEST NOVA TRANSIT	\$3,300	\$3,300	\$3,300
VON	\$2,000	\$2,000	\$2,000
MEDICAL CENTRE	\$25,000	\$0	
	<b>\$32,792</b>	<b>\$7,792</b>	<b>\$9,284</b>
<b>PLANNING &amp; INSPECTION</b>			
LUB/SEP-REWRITE	\$5,000	\$4,550	\$4,600
GIS SERVICES-WGS & BENEFITS	\$0	\$38,550	\$61,528
GIS SERVICES-SOFTWARE,LICENSES,ETC		\$1,610	\$5,000
	<b>\$5,000</b>	<b>\$44,710</b>	<b>\$71,128</b>
<b>ADMINISTRATION</b>			
CED MANAGER	\$57,181	\$23,618	\$0
CED MANAGER EXPENSE	\$4,000	\$2,040	\$0
ECONOMIC DEV OFF(WGS & BNFTS)		\$21,000	\$0
ECONOMIC DEV OFFICER EXPENSE		\$700	\$0
WORKERS COMP	\$1,121	\$430	\$0
EI/ CPP	\$3,800	\$1,530	\$0
PENSION	\$4,003	\$0	\$0
MEDICAL	\$1,530	\$1,100	\$0
ADVERTISING/PROMOTION	\$500	\$315	\$450
TELEPHONE/INTERNET	\$2,500	\$2,400	\$2,500
OFFICE OPERATION/EQUIPMENT	\$3,500	\$3,800	\$0
SPONSORSHIP	\$500	\$300	\$0
ECONOMIC DEV(REN)	\$19,000	\$0	\$0
	<b>\$97,635</b>	<b>\$57,233</b>	<b>\$2,950</b>
<b>TOURISM &amp; EVENTS</b>			
TOUR. & MARKETING WGS & BENEFITS	\$55,210	\$42,950	\$0
TOUR & MARKETING CO-ORD -EXP	\$3,000	\$2,500	\$0
TOUR. & MARKETING OFFICE OPERATION	\$0	\$50	\$0
MARKETNG & PROMO	\$24,000	\$16,000	\$17,500
TOUR & MARKETING- WEB TOOLS	\$7,000	\$5,550	\$5,550
PROMO AUDIO/VIDEO DEVELOPMENT	\$5,000	\$2,000	\$5,000
RESIDENT ATTRACTION CAMPAIGN	\$15,000	\$0	\$0
CHRISTMAS DECORATIONS	\$1,500	\$4,810	\$3,000
SHELBURNE CELEBRATES CHRISTMAS	\$1,500	\$1,670	\$1,565
FAÇADE PROGRAM	\$25,000	\$0	\$0
TCA - ELECTRONIC SIGN INSTALLATION			\$0
FOUNDERS DAYS	\$36,600	\$29,360	\$35,825
TCA-BEAUTIFICATION/STREETSCAPING	\$0	\$8,746	\$11,254
EVENTS- OTHER(KAYAK FEST, ETC)	\$5,000	\$5,630	\$5,500
EVENTS CO-ORD(WGS/BNFTS/EXP)	\$22,000	\$32,000	\$26,883
VIC - MAINTENANCE	\$5,500	\$3,300	\$4,500
VIC - INSURANCE	\$700	\$576	\$600
VIC - OPERATIONS	\$31,600	\$32,300	\$22,800
GUILD HALL - PROGRAMMING	\$4,250	\$4,550	\$5,000
PUBLIC ART	\$12,500	\$10,123	\$9,000
WI FI NETWORK	\$0	\$0	\$0
SOUTH SHORE TOURISM TEAM	\$350	\$207	\$350
	<b>\$255,710</b>	<b>\$202,322</b>	<b>\$154,327</b>
<b>OTHER CED</b>			
OTHER CED	\$1,350	\$348	\$500
	<b>\$1,350</b>	<b>\$348</b>	<b>\$500</b>
<b>COMMUNITY USE OF SCHOOLS</b>			
SCHOOL CO-ORDINATOR WAGES	\$37,500	\$32,300	\$38,250
SCHOOL CO-ORD/EXPENSES	\$3,000	\$2,800	\$3,000
SCHOOL CO-ORD-W/C	\$2,250	\$610	\$654
SCHOOL CO-ORD-EI/ CPP	\$4,100	\$2,206	\$2,640
SCHOOL CO-ORD-MEDICAL	\$2,710	\$920	\$1,459

SCHOOL CO-ORD(PENSION)	\$0	\$0	\$2,250
SCHOOL CO-ORD(PROV DEV)	\$1,000	\$1,000	\$1,000
TELEPHONE	\$1,000	\$1,324	\$1,000
OFFICE SUPPLIES	\$800	\$750	\$1,000
ADVERTISING/PROMOTION	\$1,000	\$850	\$800
PROJECTS	\$6,000	\$5,580	\$5,000
COMM LEADERSHIP DEV	\$3,000	\$1,367	\$1,000
ACCOUNTING/ADMIN FEE	\$1,500	\$1,500	\$1,500
	<b>\$63,860</b>	<b>\$51,207</b>	<b>\$59,553</b>
<b>COMMUNITY USE SCHOOLS-PROGRAMS</b>			
PROGRAM EXPENSES	\$500	\$0	\$200
INSTRUCTORS	\$1,000	\$0	\$0
FACILITY SUPERVISOR	\$4,000	\$9,720	\$10,000
	<b>\$5,500</b>	<b>\$9,720</b>	<b>\$10,200</b>
<b>TOTAL COMMUNITY &amp; ECONOMIC DEV</b>	<b>\$461,847</b>	<b>\$373,332</b>	<b>\$307,942</b>
<b>FACILITIES MANAGEMENT</b>			
<b>BLDGS &amp; FACILITIES</b>			
GOC BUILDING	\$87,500	\$86,000	\$86,000
COMM CTR-OPER,MTC & REPAIR	\$31,500	\$31,330	\$31,500
COMM CTR-JAN,WTR,INS	\$23,620	\$22,400	\$22,620
KING ST CTR.(OPER,MTC,REPRS)	\$20,000	\$21,000	\$21,650
KING ST CTR.(JAN,WTR & INS)	\$3,000	\$2,800	\$2,900
HERITAGE HALL (OPER,MTC,RPR)	\$1,000	\$4,900	\$5,450
HERITAGE HALL ( INS)	\$500	\$1,865	\$1,925
COX SHIPYARD COMPLEX	\$12,130	\$11,500	\$11,800
13 GEORGE	\$1,000	\$4,500	\$6,680
MACKAY MEM LIBRARY-OPER EXP	\$8,000	\$8,205	\$8,400
LIBRARY JANITORS WAGES	\$7,730	\$7,761	\$7,995
GUILD HALL-MTC & OPERATIONS	\$2,100	\$3,332	\$2,350
GUILD HALL - EQUIPMENT		\$645	\$12,500
DOCK ST- PUBLIC WASHROOMS	\$5,850	\$4,700	\$5,850
CAPITAL EXPENSE OUT OF REVENUE		\$39,030	\$9,187
	<b>\$203,930</b>	<b>\$249,968</b>	<b>\$236,807</b>
<b>DEBT CHARGES</b>			
DEBENTURE INTEREST (CED)	\$305	\$305	\$282
DEBENTURE INTEREST (FACILITIES)	\$9,216	\$9,216	\$15,775
	<b>\$9,521</b>	<b>\$9,521</b>	<b>\$16,057</b>
<b>TOTAL FACILITIES MANAGEMENT</b>	<b>\$213,451</b>	<b>\$259,489</b>	<b>\$243,677</b>
<b>FISCAL SERVICES</b>			
<b>FINANCING/DEBT CHARGES</b>			
DEBENTURE PRINCIPAL	\$98,614	\$98,614	\$121,972
	<b>\$98,614</b>	<b>\$98,614</b>	<b>\$121,972</b>
<b>UNCOLLECTIBLES</b>			
UNCOLLECTABLE TAXES	\$5,000	\$30,000	\$10,000
	<b>\$5,000</b>	<b>\$30,000</b>	<b>\$10,000</b>
<b>RESERVE TRANSFERS</b>			
CAPITAL RESERVE	\$143,313	\$143,313	\$11,847
OPERATING RESERVE	\$73,414	\$73,414	\$0
	<b>\$216,727</b>	<b>\$216,727</b>	<b>\$11,847</b>
<b>APPROPRIATIONS-RED TX REV</b>			
REG SCHOOL BRD	\$276,220	\$276,220	\$279,545
REG LIBRARY	\$11,652	\$11,652	\$11,652
DEPT. OF JUSTICE (PROS. FEES)	\$6,000	\$8,840	\$8,850
PROT SERV-CORRECTIONS	\$22,000	\$21,539	\$21,372
DEF. REG HOUSNG AUTH	\$68,000	\$60,000	\$60,000
	<b>\$383,872</b>	<b>\$378,251</b>	<b>\$381,419</b>
<b>TAXATION EXEMPTIONS</b>			
LOW INCOME TAX EXEMPTION	\$20,000	\$18,050	\$20,000
TAX EXEMPTIONS	\$43,574	\$43,574	\$44,053
CDDIP(COMM DEV DIST IMP PRGRM)			\$827
	<b>\$63,574</b>	<b>\$61,624</b>	<b>\$64,880</b>
<b>TOTAL FISCAL SERVICES</b>	<b>\$767,787</b>	<b>\$785,216</b>	<b>\$590,118</b>
	<b>\$4,118,266</b>	<b>\$4,036,259</b>	<b>\$4,048,641</b>