

**Town of Shelburne  
BUDGET**

| <b>REVENUE</b>                           | <b>23-24<br/>BUDGET</b> | <b>23-24<br/>PROJECTED</b> | <b>24-25<br/>BUDGET</b> |
|--|-------------------------|----------------------------|-------------------------|
| <b>GENERAL OPERATING REVENUES</b>        |                         |                            |                         |
| <b>TAXES</b>                             |                         |                            |                         |
| <b>ASSESSABLE PROPERTY</b>               |                         |                            |                         |
| RESIDENTIAL                              | \$1,816,172             | \$1,819,175                | \$1,951,475             |
| COMMERCIAL                               | \$781,160               | \$791,532                  | \$880,914               |
| RESOURCE                                 | \$29,933                | \$29,919                   | \$34,895                |
| FOREST PROP TAX(LESS 50,000AC)           | \$23                    | \$23                       | \$23                    |
|  | <b>\$2,627,288</b>      | <b>\$2,640,648</b>         | <b>\$2,867,307</b>      |
| <b>BUSINESS PROPERTY</b>                 |                         |                            |                         |
| BELL ALIANT                              | \$10,533                | \$10,533                   | \$9,933                 |
|  | <b>\$10,533</b>         | <b>\$10,533</b>            | <b>\$9,933</b>          |
| <b>OTHER TAXES</b>                       |                         |                            |                         |
| DEED TRANSFER TAX                        | \$115,000               | \$114,800                  | \$100,000               |
|  | \$115,000               | <b>\$114,800</b>           | \$100,000               |
|  | <b>\$2,752,821</b>      | <b>\$2,765,981</b>         | <b>\$2,977,240</b>      |
| <b>GRANTS IN LIEU OF TAXES</b>           |                         |                            |                         |
| GRANTS IN LIEU - FEDERAL                 | \$8,480                 | \$10,196                   | \$10,161                |
|  | <b>\$8,480</b>          | <b>\$10,196</b>            | <b>\$10,161</b>         |
| <b>PROVINCIAL GOVERNMENT</b>             |                         |                            |                         |
| GRANTS IN LIEU - PROVINCIAL              | \$2,830                 | \$3,394                    | \$3,394                 |
| FIRE PROTECTION                          | \$460                   | \$489                      | \$489                   |
|  | <b>\$3,290</b>          | <b>\$3,883</b>             | <b>\$3,883</b>          |
|  | <b>\$11,770</b>         | <b>\$14,079</b>            | <b>\$14,044</b>         |
| <b>SALE OF SERVICES</b>                  |                         |                            |                         |
| <b>PROTECTIVE SERVICES</b>               |                         |                            |                         |
| FIRE PROTECTION - MDS                    | \$87,999                | \$87,999                   | \$105,606               |
|  | <b>\$87,999</b>         | <b>\$87,999</b>            | <b>\$105,606</b>        |
| <b>ENVIRONMENTAL HEALTH SERVICES</b>     |                         |                            |                         |
| WASTEWATER CHARGE                        | <b>\$335,303</b>        | \$338,510                  | <b>\$338,510</b>        |
| SOLID WASTE CHARGE                       | <b>\$290,722</b>        | \$291,600                  | <b>\$363,855</b>        |
| WASTEWATER CONNECTIONS                   | \$2,500                 | \$1,200                    | \$2,000                 |
|  | <b>\$628,525</b>        | <b>\$631,310</b>           | <b>\$704,365</b>        |
|  | <b>\$716,524</b>        | <b>\$719,309</b>           | <b>\$809,971</b>        |
| <b>OTHER REVENUE FROM OWN SOURCES</b>    |                         |                            |                         |
| <b>LICENSES &amp; PERMITS</b>            |                         |                            |                         |
| VENDOR PERMITS                           | \$200                   | \$400                      | \$400                   |
| ZONING/COMFORT LETTERS                   | \$100                   | \$0                        | \$100                   |
| DEVELOPMENT PERMITS                      | \$1,000                 | \$450                      | \$600                   |
|  | <b>\$1,300</b>          | <b>\$850</b>               | <b>\$1,100</b>          |
| <b>FINES</b>                             |                         |                            |                         |
| TRAFFIC VIOLATIONS-COURT FINES           | \$5,000                 | \$8,715                    | \$6,000                 |
| TRAFFIC VIOLATION -PARKING               | \$500                   | \$75                       | \$500                   |
|  | <b>\$5,500</b>          | <b>\$8,790</b>             | <b>\$6,500</b>          |
| <b>RENTALS</b>                           |                         |                            |                         |
| PROPERTIES                               | \$130                   | \$130                      | \$130                   |
| 13 GEORGE ST                             | <b>\$7,901</b>          | \$7,901                    | <b>\$7,901</b>          |
| GOC BUILDING                             | <b>\$67,949</b>         | \$67,949                   | <b>\$60,000</b>         |
| KING STREET CENTRE                       | <b>\$12,600</b>         | \$12,600                   | <b>\$12,600</b>         |
| GUILD HALL                               | \$150                   | \$0                        | \$0                     |
|  | <b>\$88,730</b>         | <b>\$88,580</b>            | <b>\$80,631</b>         |
| <b>FIRE STN./COMM CTR. (RENTAL)</b>      |                         |                            |                         |
| AUDITORIUM                               | \$1,000                 | \$3,500                    | \$1,250                 |
|  | <b>\$1,000</b>          | <b>\$3,500</b>             | <b>\$1,250</b>          |
| <b>RETURN ON INVESTMENT</b>              |                         |                            |                         |
| BANK INTEREST ON CURRENT ACCT            | \$22,000                | \$39,000                   | \$30,000                |
|  | <b>\$22,000</b>         | <b>\$39,000</b>            | <b>\$30,000</b>         |
| <b>PENALTIES &amp; INTEREST ON TAXES</b> |                         |                            |                         |
| INTEREST                                 | \$40,000                | \$33,000                   | \$35,000                |
|  | <b>\$40,000</b>         | <b>\$33,000</b>            | <b>\$35,000</b>         |

|   | <b>23-24<br/>BUDGET</b> | <b>23-24<br/>PROJECTED</b> | <b>24-25<br/>BUDGET</b> |
|---|-------------------------|----------------------------|-------------------------|
| <b>MISCELLANEOUS</b>                      |                         |                            |                         |
| OTHER REVENUE                             | <b>\$115,838</b>        | \$134,865                  | <b>\$122,570</b>        |
|   | <b>\$115,838</b>        | <b>\$134,865</b>           | <b>\$122,570</b>        |
|   | <b>\$274,368</b>        | <b>\$308,585</b>           | <b>\$277,051</b>        |
| <b>UNCONDITIONAL TRANS FRM GOVTS</b>      |                         |                            |                         |
| <b>PROVINCIAL GOVERNMENT</b>              |                         |                            |                         |
| CAPACITY GRANT                            | <b>\$359,645</b>        | \$359,645                  | <b>\$359,645</b>        |
| HST OFFSET                                | \$12,500                | \$8,938                    | \$9,000                 |
| PROV FUEL TAX REFUND                      | \$1,600                 | \$1,479                    | \$1,500                 |
|   | <b>\$373,745</b>        | <b>\$370,062</b>           | <b>\$370,145</b>        |
|   | <b>\$373,745</b>        | <b>\$370,062</b>           | <b>\$370,145</b>        |
| <b>COND. TRANS. FR. FED &amp; PROV GT</b> |                         |                            |                         |
| <b>FEDERAL GOVERNMENT</b>                 |                         |                            |                         |
| JOB GRANTS                                | <b>\$2,000</b>          | \$3,879                    | <b>\$2,128</b>          |
| COVID SAFE RESTART GRANT                  | \$1,000                 | \$0                        | \$0                     |
|   | <b>\$3,000</b>          | <b>\$3,879</b>             | <b>\$2,128</b>          |
| <b>PROVINCIAL GOVERNMENT</b>              |                         |                            |                         |
| EMO (CIVIC ADRESSING)                     | <b>\$1,000</b>          | \$1,000                    | <b>\$1,000</b>          |
|   | <b>\$1,000</b>          | <b>\$1,000</b>             | <b>\$1,000</b>          |
| <b>COND. TRNSFRS-OTH LOCAL GOVTS</b>      |                         |                            |                         |
| MDS -FUNDING                              | \$8,500                 | \$8,500                    | \$8,500                 |
| TOL - TOURISM & EVENTS                    | <b>\$8,500</b>          | <b>\$8,500</b>             | <b>\$8,500</b>          |
|   | <b>\$12,500</b>         | <b>\$13,379</b>            | <b>\$11,628</b>         |
| <b>OTHER TRANSFERS</b>                    |                         |                            |                         |
| TRANS FROM OTHER FUNDS (OWN RES)          | <b>\$321,841</b>        | \$160,282                  | <b>\$212,286</b>        |
|   | <b>\$321,841</b>        | <b>\$160,282</b>           | <b>\$212,286</b>        |
| <b>TOTAL REVENUE</b>                      | <b>\$4,463,569</b>      | <b>\$4,351,677</b>         | <b>\$4,672,365</b>      |

## EXPENSES

|                                     | 23-24<br>BUDGET  | 23-24<br>PROJECTED | 24-25<br>BUDGET  |
|-------------------------------------|------------------|--------------------|------------------|
| <b>GENERAL OPERATING EXPENSES</b>   |                  |                    |                  |
| <b>GENERAL GOVERNMENT SERVICES</b>  |                  |                    |                  |
| <b>LEGISLATIVE</b>                  |                  |                    |                  |
| <b>MAYOR</b>                        |                  |                    |                  |
| STIPEND                             | \$22,511         | \$22,511           | \$23,411         |
| CPP/MEDICAL                         | \$0              | \$0                | \$860            |
| TRAVEL & EXPENSES                   | \$1,000          | \$0                | \$2,000          |
|                                     | <b>\$23,511</b>  | <b>\$22,511</b>    | <b>\$26,271</b>  |
| <b>COUNCIL</b>                      |                  |                    |                  |
| STIPEND                             | \$56,277         | \$56,277           | \$58,532         |
| CPP/MEDICAL                         | \$6,965          | \$6,300            | \$6,866          |
| TRAVEL & EXPENSES                   | \$1,500          | \$0                | \$4,000          |
|                                     | <b>\$64,742</b>  | <b>\$62,577</b>    | <b>\$69,398</b>  |
| <b>COMMITTEE EXPENSE</b>            |                  |                    |                  |
| COUNCIL INITIATIVE EXPENSE          | \$1,000          | \$1,005            | \$1,000          |
| OTHER COMMITTEE EXPENSE             | \$1,000          | \$800              | \$1,000          |
|                                     | <b>\$2,000</b>   | <b>\$1,805</b>     | <b>\$2,000</b>   |
| <b>OTHER LEGISLATIVE</b>            |                  |                    |                  |
| ELECTIONS, PLEBISCITES              | \$0              | \$0                | \$15,500         |
| NSFM DUES                           | \$2,407          | \$2,407            | \$2,427          |
|                                     | <b>\$2,407</b>   | <b>\$2,407</b>     | <b>\$17,927</b>  |
| <b>LEGISLATIVE TOTAL</b>            | <b>\$92,660</b>  | <b>\$89,300</b>    | <b>\$115,596</b> |
| <b>ADMINISTRATION &amp; FINANCE</b> |                  |                    |                  |
| <b>CAO</b>                          |                  |                    |                  |
| CAO                                 | \$88,513         | \$90,279           | \$94,850         |
| CAO EXPENSES                        | \$4,000          | \$3,500            | \$5,000          |
| ACTING CAO                          |                  | \$53,400           |                  |
| ACTING CAO EXPENSE                  |                  | \$15,360           |                  |
| DEPUTY CAO/RETURNING OFFICER        |                  |                    | \$35,000         |
| DEPUTY CAO/RETURNING OFF EXP        |                  |                    | \$9,000          |
| EXECUTIVE CO-ORD                    | \$43,534         | \$46,212           | \$40,962         |
|                                     | <b>\$136,047</b> | <b>\$208,751</b>   | <b>\$184,812</b> |
| <b>ADMINISTRATION</b>               |                  |                    |                  |
| HR MNGR/ADMIN                       | \$57,785         | \$44,756           | \$43,501         |
| OFFICE STAFF - CASUAL               | \$0              |                    | \$0              |
| CSR/ADMIN                           | \$33,119         | \$25,326           | \$37,700         |
| RECORDS MANAGEMENT/AM               | \$0              | \$0                | \$0              |
|                                     | <b>\$90,904</b>  | <b>\$70,082</b>    | <b>\$81,201</b>  |
| <b>FINANCE</b>                      |                  |                    |                  |
| FINANCE MANAGER                     | \$61,953         | \$65,992           | \$70,677         |
| FINANCE OFFICER/ACCTS PAYABLE       | \$46,101         | \$46,870           | \$49,304         |
|                                     | <b>\$108,054</b> | <b>\$112,862</b>   | <b>\$119,981</b> |
| <b>BENEFITS</b>                     |                  |                    |                  |
| EMPLOYER EI, CPP                    | \$24,068         | \$24,535           | \$25,735         |
| EMPLOYER TOWN PENSION               | \$26,500         | \$25,550           | \$18,940         |
| EMPLOYER HEALTH PLAN                | \$15,512         | \$11,621           | \$16,070         |
| WORKERS COMPENSATION                | \$10,462         | \$10,859           | \$12,385         |
| SICK LEAVE EXPENSE                  | \$2,000          | \$3,000            | \$3,000          |
| VACATION PAY EXPENSE                | \$2,000          | \$3,000            | \$3,000          |
|                                     | <b>\$80,542</b>  | <b>\$78,565</b>    | <b>\$79,130</b>  |
| <b>TRAINING</b>                     |                  |                    |                  |
| STAFF EXPENSES                      | \$500            | \$500              | \$1,500          |
| STAFF TRAINING                      | \$2,000          | \$1,400            | \$3,000          |

|  |                  |                  |                  |
|--|------------------|------------------|------------------|
|  | <b>\$2,500</b>   | <b>\$1,900</b>   | <b>\$4,500</b>   |
| <b>TOWN HALL EXPENSE</b>               |                  |                  |                  |
| MAINTENANCE & REPAIRS                  | \$2,500          | \$2,500          | \$2,500          |
| LIGHT & FUEL                           | \$19,140         | \$16,810         | \$17,600         |
| WATER & INSURANCE                      | \$5,850          | \$5,516          | \$5,960          |
| JANITORIAL WAGES                       | \$7,000          | \$6,770          | \$7,850          |
|  | <b>\$34,490</b>  | <b>\$31,596</b>  | <b>\$33,910</b>  |
| <b>GENERAL GOV'T SERVICES</b>          |                  |                  |                  |
| ASSESSMENT CST RECOVERY                | \$25,947         | \$25,947         | \$26,311         |
| GRANTS TO ORGANIZATIONS                | \$122,295        | \$122,045        | \$71,000         |
|  | <b>\$148,242</b> | <b>\$147,992</b> | <b>\$97,311</b>  |
|  |                  |                  |                  |
|  | <b>23-24</b>     | <b>23-24</b>     | <b>24-25</b>     |
|  | <b>BUDGET</b>    | <b>PROJECTED</b> | <b>BUDGET</b>    |
| <b>ADMINISTRATION EXPENSE</b>          |                  |                  |                  |
| LEGAL SERVICES                         | <b>\$10,000</b>  | <b>\$24,500</b>  | <b>\$29,000</b>  |
| AUDIT SERVICES                         | \$22,260         | \$24,064         | \$28,618         |
| IT-SOFTWARE LICENSES/SUPPORT/SECURI    | \$22,500         | \$23,450         | \$24,500         |
| OFFICE SUPPLIES                        | \$11,000         | \$10,500         | \$11,000         |
| TELEPHONE/INTERNET                     | \$8,200          | \$7,950          | \$9,740          |
| ADVERTISING                            | \$8,000          | \$7,500          | \$10,000         |
| OFFICE EQUIPMENT                       | \$8,000          | \$13,085         | \$20,000         |
|  | <b>\$89,960</b>  | <b>\$111,049</b> | <b>\$132,858</b> |
| <b>OTHER ADMINISTRATION EXPENSE</b>    |                  |                  |                  |
| LIABILITY/CRIME/RNTL/ COMP DATA INSUR. | \$68,205         | \$69,010         | \$67,850         |
| OTHER GENERAL ADMIN SERVICES           | \$14,000         | \$12,500         | \$13,500         |
| MERCHANDISE                            | \$0              | \$0              | \$1,000          |
| ASSET MANAGEMENT INITIATIVES           | \$0              | \$4,000          | \$0              |
| ACCESSABILITY PLANNING(CO-ORD)         | \$16,619         | \$16,619         | \$0              |
|  | <b>\$98,824</b>  | <b>\$102,129</b> | <b>\$82,350</b>  |
| <b>ADMIN &amp; FIN TOTAL</b>           | <b>\$789,563</b> | <b>\$864,926</b> | <b>\$816,053</b> |
| <b>DEBT CHARGES</b>                    |                  |                  |                  |
| <b>INTEREST ON LTD</b>                 |                  |                  |                  |
| DEBENTURE INTEREST                     | \$2,506          | \$2,506          | \$2,075          |
| TERM LOAN INTEREST(O/D)                | \$0              | \$0              | \$0              |
| OTH DEBT CHRGS-BNK S/C,ETC             | \$8,500          | \$9,460          | \$9,500          |
| <b>DEBT CHARGES TOTAL</b>              | <b>\$11,006</b>  | <b>\$11,966</b>  | <b>\$11,575</b>  |
| <b>TOTAL GENERAL GOVERNMENT SERV</b>   | <b>\$893,229</b> | <b>\$966,192</b> | <b>\$943,224</b> |
|  |                  |                  |                  |
| <b>PROTECTIVE SERVICES</b>             |                  |                  |                  |
| <b>PROTECTIVE SERVICES</b>             |                  |                  |                  |
| <b>POLICE PROTECTION</b>               |                  |                  |                  |
| DEPT. OF JUSTICE (RCMP SERV.)          | \$780,793        | \$780,793        | \$828,904        |
|  | <b>\$780,793</b> | <b>\$780,793</b> | <b>\$828,904</b> |
| <b>OTHER PROTECTIVE SERVICES</b>       |                  |                  |                  |
| EMERGENCY MEASURES                     | \$6,704          | \$6,245          | \$11,628         |
|  | <b>\$6,704</b>   | <b>\$6,245</b>   | <b>\$11,628</b>  |
|  | <b>\$787,497</b> | <b>\$787,038</b> | <b>\$840,532</b> |
| <b>BY-LAW ENFORCEMENT</b>              |                  |                  |                  |
| OTHER-BY-LAW ENFORCEMENT OFFIC         | \$27,599         | \$15,500         | \$22,000         |
| EMPLR (EI/PPP)                         | \$2,064          | \$1,100          | \$1,610          |
| EMPRL(PENSION)                         | \$1,932          | \$660            | \$850            |
| EMPLR(MEDICAL)                         | \$0              | \$710            | \$3,000          |
| EMPLR (W/C)                            | \$925            | \$500            | \$750            |
| BY LAW OFFICER EXPENSE                 |                  | \$685            | \$4,500          |
| OTHER-BY LAW EXP                       | \$4,400          | \$350            | \$820            |
|  | <b>\$36,920</b>  | <b>\$19,505</b>  | <b>\$33,530</b>  |
| <b>FIRE PROTECTION</b>                 |                  |                  |                  |
| ADM - WORKER'S COMPENSATION            | \$4,000          | \$3,157          | \$3,500          |
| FIRE (VOL FORCE ALLOWANCE)             | \$5,300          | \$4,594          | \$4,700          |
| OCCUPATINAL HEALTH & SAFETY            | \$0              | \$0              | \$0              |
| SVFD-BUNKER GEAR,SBCA, ETC             | \$25,000         | \$25,000         | \$25,000         |

|                                  |                    |                    |                    |
|----------------------------------|--------------------|--------------------|--------------------|
| FIRE ALARM SYSTEMS-DISPATCH      | \$2,503            | \$2,932            | \$3,220            |
| WATER SUPPLY AND HYDRANTS        | \$83,565           | \$83,565           | \$83,565           |
| WATER SUPP & HYDTS-FIRE WELLS    | \$0                | \$57               | \$100              |
| TRAINING                         | \$15,000           | \$10,000           | \$15,000           |
| OTHER - SUPPLIES,MEALS,ETC       | \$200              | \$100              | \$150              |
| FIRE STATION AND BUILDINGS       | \$36,050           | \$33,910           | \$33,500           |
| FIRE STN- WATER, INS             | \$17,555           | \$20,000           | \$20,200           |
| MAINTENANCE OF EQUIPMENT         | \$6,000            | \$9,500            | \$8,000            |
| MAINTENANCE OF TRUCKS-INC FUEL   | \$28,000           | \$41,650           | \$37,000           |
| MTC/INS OF BOATS-INC FUEL        | \$2,000            | \$4,290            | \$2,000            |
| MTC/INS OF ATV-INC FUEL          | \$1,000            | \$1,098            | \$1,100            |
| MTC/INS OF LAFRANCE              | \$810              | \$482              | \$800              |
| COMMUNICATION EQUIP-TRK RADIO    | \$3,000            | \$2,800            | \$3,000            |
| TRUCK & EQUIPMENT INSURANCE      | \$15,550           | \$15,604           | \$16,540           |
|                                  | <b>\$245,533</b>   | <b>\$258,739</b>   | <b>\$257,375</b>   |
|                                  | <b>23-24</b>       | <b>23-24</b>       | <b>24/25</b>       |
|                                  | <b>BUDGET</b>      | <b>PROJECTED</b>   | <b>BUDGET</b>      |
| <b>SHARED SERVICES</b>           |                    |                    |                    |
| FIRE INSPECTION                  | \$12,049           | \$12,049           | \$13,011           |
| BLDG INSP-SHARED SERVICES        | \$13,491           | \$13,491           | \$33,472           |
|                                  | <b>\$25,540</b>    | <b>\$25,540</b>    | <b>\$46,483</b>    |
| <b>DEBT CHARGES</b>              |                    |                    |                    |
| OTH DEBT CHRGS-LATE FEES,ETC     | \$0                |                    | \$0                |
| DEBENTURE INTEREST               | \$2,453            | \$2,453            | \$2,191            |
|                                  | <b>\$2,453</b>     | <b>\$2,453</b>     | <b>\$2,191</b>     |
| <b>TOTAL PROTECTIVE SERVICES</b> | <b>\$1,097,943</b> | <b>\$1,093,275</b> | <b>\$1,180,111</b> |
| <b>PUBLIC WORKS</b>              |                    |                    |                    |
| <b>OPERATIONS</b>                |                    |                    |                    |
| <b>WAGES &amp; BENEFITS</b>      |                    |                    |                    |
| WORKER'S COMPENSATION            | \$7,650            | \$6,500            | \$10,000           |
| EMPLOYER(EI/CPP)                 | \$17,636           | \$15,650           | \$22,416           |
| EMPLOYER(PENSION)                | \$9,389            | \$9,375            | \$9,664            |
| EMPLOYER(MEDICAL)                | \$10,533           | \$10,927           | \$11,688           |
| LABOUR                           | \$211,250          | \$205,000          | \$264,039          |
| TRAINING                         | \$3,000            | \$0                | \$5,500            |
|                                  | <b>\$259,458</b>   | <b>\$247,452</b>   | <b>\$323,307</b>   |
| <b>OTHER</b>                     |                    |                    |                    |
| SURVEYING                        | \$6,000            | \$1,000            | \$7,000            |
| MEMBERSHIPS                      | \$375              | \$0                | \$300              |
| CELL PHONES - PUBLIC WORKS       | \$1,900            | \$2,110            | \$2,200            |
| OTHER-OFF.SUPP,PSTG,ADS,ETC      | \$250              | \$50               | \$200              |
|                                  | <b>\$8,525</b>     | <b>\$3,160</b>     | <b>\$9,700</b>     |
| TOTAL Operations                 | <b>\$267,983</b>   | <b>\$250,612</b>   | <b>\$333,007</b>   |
| <b>GENERAL EQUIPMENT</b>         |                    |                    |                    |
| FUELS                            | \$15,000           | \$15,000           | \$15,000           |
| INSURANCE-TRUCKS,LDR,ETC         | \$9,295            | \$8,851            | \$9,400            |
| COMMERCIAL CARRIER FEE           | \$66               | \$66               | \$66               |
| SUPPLIES, SMALL TOOLS            | \$5,000            | \$4,500            | \$5,000            |
|                                  | <b>\$29,361</b>    | <b>\$28,417</b>    | <b>\$29,466</b>    |
| <b>EQUIPMENT MTC</b>             |                    |                    |                    |
| MAINTENANCE OF LOADER            | \$3,000            | \$500              | \$3,000            |
| MAINTENANCE OF BACKHOE           | \$2,500            | \$1,000            | \$2,500            |
| MTC- '15 KIOTI TRACTOR           | \$500              | \$300              | \$500              |
| MTCE 3 TON-2011                  | \$5,000            | \$5,800            | \$5,000            |
| '99 5 TON WHITE TRUCK            | \$6,000            | \$6,000            | \$5,000            |
| 2011 1/2 TON TRUCK (BLUE)        | \$1,500            | \$250              | \$2,000            |
| MTC-1 TN TRK-DODGE'09            | \$2,500            | \$3,250            | \$3,000            |
| MTC 1/2 TN'09 FORD SILVER        | \$0                | \$450              | \$0                |
| MTC 1/2 TN 2018 DODGE RAM        | \$500              | \$300              | \$1,000            |
| MTC OF '04 SKIDSTEER             | \$1,500            | \$3,500            | \$3,000            |
| MAINTENANCE OF SMALL EQUIP       | \$2,000            | \$500              | \$2,000            |

|                                      |                  |                  |                  |
|--------------------------------------|------------------|------------------|------------------|
| TCA -                                | <b>\$35,000</b>  | \$37,631         | <b>\$7,000</b>   |
| MTCE SNW REMVL EQUIP                 | \$5,000          | \$1,500          | \$5,000          |
|                                      | <b>\$65,000</b>  | <b>\$60,981</b>  | <b>\$39,000</b>  |
| TOTAL Equipment                      | <b>\$94,361</b>  | <b>\$89,398</b>  | <b>\$68,466</b>  |
| <b>BUILDINGS</b>                     |                  |                  |                  |
| P/W BUILDING & YARD                  | \$10,575         | \$9,500          | \$7,750          |
| P/W BLDG - WATER/INSURANCE           | \$2,570          | \$2,579          | \$2,770          |
| SALT & SAND STORAGE BUILDING         | \$2,018          | \$1,770          | \$2,200          |
|                                      | <b>\$15,163</b>  | <b>\$13,849</b>  | <b>\$12,720</b>  |
| <b>ROADS AND STREETS</b>             |                  |                  |                  |
| TREE MTC                             | \$5,000          | \$2,182          | \$10,000         |
| SNOW & ICE REMOVAL-inc LABOUR        | \$20,000         | \$17,000         | \$20,000         |
| STORM SEWERS(inc LBR)                | \$5,500          | \$5,500          | \$9,000          |
| STORM WATER MANGMNT(CULVERTS)        | \$2,500          | \$0              | \$2,000          |
| COLD PATCH                           | \$5,000          | \$1,550          | \$4,000          |
| SALT/SAND                            | \$25,000         | \$25,000         | \$25,000         |
| GRAVEL                               | \$2,000          | \$1,000          | \$2,000          |
| STREET LIGHTING                      | \$19,020         | \$19,590         | \$21,200         |
|                                      | <b>\$84,020</b>  | <b>\$71,822</b>  | <b>\$93,200</b>  |
|                                      | <b>23-24</b>     | <b>23-24</b>     | <b>24-25</b>     |
|                                      | <b>BUDGET</b>    | <b>PROJECTED</b> | <b>BUDGET</b>    |
| <b>OTHER ROADS &amp; STREETS</b>     |                  |                  |                  |
| ROAD ALLOWANCES-PATCHING             | \$10,000         | \$3,200          | \$10,000         |
| GRADING STREETS & RDS                | \$1,000          | \$0              | \$1,500          |
| SIDEWALK REPAIRS                     | \$2,000          | \$221            | \$1,000          |
| STREET SIGNS                         | \$1,000          | \$112            | \$3,000          |
| TRAFFIC LANE MARKING                 | \$14,000         | \$14,370         | \$14,750         |
| OTHER - ROADS & STREETS              | \$4,000          | \$800            | \$5,000          |
| DOCK STREET FLOWERS                  | <b>\$6,000</b>   | \$2,700          | <b>\$6,000</b>   |
|                                      | <b>\$38,000</b>  | <b>\$21,403</b>  | <b>\$41,250</b>  |
| <b>PARKS &amp; FACILITIES</b>        |                  |                  |                  |
| RECREATION COMPLEX                   | \$3,500          | \$200            | \$12,000         |
| COMPLEX LIGHTS                       | \$0              | \$250            | \$250            |
| GEORGE/PARR STREET PLAYGROUND        | \$500            | \$0              | \$500            |
| GENERAL PARK EXPENSE                 | \$4,500          | <b>\$3,500</b>   | \$8,000          |
| GRAHAM'S SPLASH PARK                 | <b>\$18,025</b>  | \$15,265         | <b>\$18,460</b>  |
| TRAILS                               | <b>\$1,000</b>   | \$1,000          | \$250            |
|                                      | <b>\$27,525</b>  | <b>\$20,215</b>  | <b>\$39,460</b>  |
| <b>DEBT CHARGES</b>                  |                  |                  |                  |
| OTH DEBT CHRGS-LATE FEES             | \$0              |                  | \$0              |
| DEBENTURE INTEREST                   | \$5,278          | \$5,177          | \$4,185          |
|                                      | <b>\$5,278</b>   | <b>\$5,177</b>   | <b>\$4,185</b>   |
| <b>TOTAL TRANSPORTATION SERVICES</b> | <b>\$532,330</b> | <b>\$472,476</b> | <b>\$592,288</b> |
| <b>WASTEWATER &amp; SOLID WASTE</b>  |                  |                  |                  |
| <b>WASTEWATER</b>                    |                  |                  |                  |
| <b>WAGES &amp; BENEFITS</b>          |                  |                  |                  |
| ADMINISTRATION (W/C)                 | \$1,660          | \$2,023          | \$2,820          |
| WASTEWATER PLANT OPERATORS           | \$82,546         | \$55,389         | \$85,340         |
| ODRC-OVERALL DIRECT RESPONSIBLE CH   | \$5,200          | \$5,200          | \$6,000          |
| WASTEWATER PLNT OPER-EXPENSES        | \$1,150          | \$875            | \$2,100          |
| PROF DEV(COURSES)                    | \$2,000          | \$55             | \$2,000          |
| EMPLOYER(EI/CPP)                     | \$3,870          | \$4,800          | \$6,400          |
| EMPLOYER(PENSION)                    | \$3,468          | \$600            | \$5,765          |
| EMPLOYER(MEDICAL)                    | \$2,905          | \$3,132          | \$3,362          |
|                                      | <b>\$102,799</b> | <b>\$72,074</b>  | <b>\$113,787</b> |
| <b>OTHER WASTEWATER</b>              |                  |                  |                  |
| STORMWATER INFILTRATION STUDY        | \$0              | \$0              | \$0              |
| OFF SUPP, PSTG, ETC                  | \$250            | \$150            | \$200            |
|                                      | <b>\$250</b>     | <b>\$150</b>     | <b>\$200</b>     |
| <b>VEHICLE EXPENSE</b>               |                  |                  |                  |
| TRUCK & TRLR EXPENSE                 | \$3,700          | \$3,000          | \$4,900          |
| TRUCK & TRLR INS                     | \$720            | \$702            | \$750            |
|                                      | <b>\$4,420</b>   | <b>\$3,702</b>   | <b>\$5,650</b>   |
| <b>LIFT STATIONS</b>                 |                  |                  |                  |
| WASTEWATER LIFT STNS-POWER           | \$28,350         | \$33,500         | \$36,000         |
| WSTWATER LIFT STNS(MTCE & REPRS)     | \$23,650         | \$16,500         | \$24,650         |

|   |                  |                  |                  |
|---|------------------|------------------|------------------|
|   | <b>\$52,000</b>  | <b>\$50,000</b>  | <b>\$60,650</b>  |
| <b>TREATMENT PLANT</b>                    |                  |                  |                  |
| WSTWATER TREATMENT & PLANT-MTCE           | \$43,500         | \$23,500         | \$25,000         |
| WSTWATER TREATMENT PLANT-POWER            | \$51,000         | \$56,000         | \$57,000         |
| WSTWATER TRTMNT PLNT-WTR/INS              | \$36,000         | \$36,766         | \$30,000         |
| WATER TESTING                             | \$9,000          | \$3,500          | \$5,000          |
| CHEMICALS & ADDITIVES                     | \$3,700          | \$6,415          | \$8,700          |
| STORAGE BUILDING- INC POWER               | \$3,600          | \$600            | \$3,200          |
|   | <b>\$146,800</b> | <b>\$126,781</b> | <b>\$128,900</b> |
| <b>MTC OF LINES</b>                       |                  |                  |                  |
| MTCE OF LINES - PARTS                     | \$2,000          | \$1,000          | \$2,000          |
| MTCE OF LINES - LABOUR                    | \$10,000         | \$7,000          | \$10,000         |
|   | <b>\$12,000</b>  | <b>\$8,000</b>   | <b>\$12,000</b>  |
|   | <b>\$318,269</b> | <b>\$260,707</b> | <b>\$321,187</b> |
| <b>WASTE COLLECTION</b>                   |                  |                  |                  |
| <b>SOLID WASTE</b>                        |                  |                  |                  |
| WASTE STATION -BUILDING/SUPPLIES          |                  |                  |                  |
| TCA - LANDFILL PROJECT (PHS 1)            | \$108,632        | \$23,837         | \$93,380         |
| GARBAGE BINS/DOG WASTE STATIONS           | \$300            | \$517            | \$525            |
|   | <b>\$108,932</b> | <b>\$24,354</b>  | <b>\$93,905</b>  |
| <b>COMPOST</b>                            |                  |                  |                  |
| COMPOST BINS-GREEN CARTS                  | \$0              | \$2,500          | \$2,500          |
|   | \$0              | \$2,500          | \$2,500          |
|   | <b>23-24</b>     | <b>23-24</b>     | <b>24-25</b>     |
|   | <b>BUDGET</b>    | <b>PROJECTED</b> | <b>BUDGET</b>    |
| <b>SHARED SERVICES</b>                    |                  |                  |                  |
| SHARED SERV-GARBAGE & REG QUEENS          | \$297,155        | \$303,605        | \$363,855        |
|   | <b>\$297,155</b> | <b>\$303,605</b> | <b>\$363,855</b> |
| <b>DEBT CHARGES</b>                       |                  |                  |                  |
| OTH DEBT CHARGES-LATE FEES                | \$0              | \$0              | \$0              |
| DEBENTURE INTEREST                        | \$25,234         | \$25,234         | \$24,038         |
|   | <b>\$25,234</b>  | <b>\$25,234</b>  | <b>\$24,038</b>  |
| <b>TOTAL WASTEWATER &amp; SOLID WASTE</b> | <b>\$749,590</b> | <b>\$616,400</b> | <b>\$805,485</b> |
| <b>COMMUNITY/ECONOMIC DEVELOPMENT</b>     |                  |                  |                  |
| <b>PUBLIC HEALTH/WELFARE SERVICES</b>     |                  |                  |                  |
| MDS - MPAL PROGRAM                        | \$10,000         | \$10,000         | \$10,000         |
| CEMETERY                                  | \$0              | \$0              | \$0              |
|   | <b>\$10,000</b>  | <b>\$10,000</b>  | <b>\$10,000</b>  |
| <b>PLANNING &amp; INSPECTION</b>          |                  |                  |                  |
| SENIOR PLANNER                            | \$4,000          |                  | \$60,000         |
| SHARED SERVICES - DEVELOPMENT OFF         | \$500            | \$500            | \$5,000          |
| OTH PROFESSIONAL SERV(ENG, GIS, ETC)      | \$5,000          | \$4,660          | \$20,000         |
| REGIONAL PLANNING                         | \$21,100         | \$0              | \$0              |
|   | <b>\$30,600</b>  | <b>\$5,160</b>   | <b>\$85,000</b>  |
| <b>ECONOMIC DEVELOPMENT</b>               |                  |                  |                  |
| PORT PROJECT                              |                  |                  | \$20,000         |
| ALTERNATE RESOURCE ENERGY AUTH            | \$22,000         | \$22,000         | \$0              |
|   | <b>\$22,000</b>  | <b>\$22,000</b>  | <b>\$20,000</b>  |
| <b>TOURISM &amp; EVENTS</b>               |                  |                  |                  |
| TOUR. & MARKETING                         |                  |                  |                  |
| MARKETNG & PROMO(MDS)                     | \$5,000          | \$5,000          | \$0              |
| TOUR & MARKETING- EVENT SIGNS             | \$3,775          | \$2,610          | \$3,050          |
| CHRISTMAS DECORATIONS                     | \$0              | \$0              | \$0              |
| EVENTS- SPONSORSHIP                       | \$0              | \$645            | \$0              |
| VIC - MAINTENANCE                         | \$1,000          | \$726            | \$1,500          |
| VIC - INSURANCE                           | \$425            | \$419            | \$450            |
| VIC - OPERATIONS                          | \$14,250         | \$11,216         | \$14,125         |
| GUILD HALL - PROGRAMMING                  | \$3,500          | \$4,400          | \$5,000          |
| PUBLIC ART Mtc                            | \$0              | \$413            | \$0              |
| SOUTH SHORE TOURISM TEAM                  | \$1,050          | \$829            | \$1,000          |

|   |                    |                    |                    |
|---|--------------------|--------------------|--------------------|
|   | \$29,000           | \$26,258           | \$25,125           |
| <b>TOTAL COMMUNITY &amp; ECONOMIC DEV</b> | <b>\$91,600</b>    | <b>\$63,418</b>    | <b>\$140,125</b>   |
| <b>FACILITIES MANAGEMENT</b>              |                    |                    |                    |
| <b>BLDGS &amp; FACILITIES</b>             |                    |                    |                    |
| GOC BUILDING                              | \$57,100           | \$75,957           | \$79,100           |
| COMM CTR-OPER,MTC & REPAIR                | \$36,268           | \$34,500           | \$36,000           |
| COMM CTR-JAN,WTR,INS                      | \$22,890           | \$25,586           | \$26,756           |
| LITTLE PEOPLES-DAY CARE                   | \$0                | \$0                | \$0                |
| KING ST CTR.(OPER,MTC,REPRS)              | \$16,000           | \$13,803           | \$16,000           |
| KING ST CTR.(WTR & INS)                   | \$6,560            | \$6,340            | \$6,700            |
| HERITAGE HALL (OPER,MTC,RPR)              | \$320              | \$950              | \$0                |
| HERITAGE HALL ( INS)                      | \$1,630            | \$1,697            | \$0                |
| COX SHIPYARD COMPLEX                      | \$8,365            | \$7,720            | \$9,175            |
| 13 GEORGE                                 | \$6,550            | \$6,110            | \$9,500            |
| MACKAY MEM LIBRARY-OPER EXP               | \$10,900           | \$9,665            | \$10,250           |
| LIBRARY JANITORS WAGES                    | \$8,200            | \$8,015            | \$9,217            |
| GUILD HALL-MTC & OPERATIONS               | \$3,945            | \$3,850            | \$3,800            |
| DOCK ST- PUBLIC WASHROOMS                 | \$5,600            | \$5,275            | \$6,050            |
| TCA-RELOCATION                            | \$93,662           | \$3,662            | \$75,000           |
|   | \$277,990          | \$203,130          | \$287,548          |
| <b>DEBT CHARGES</b>                       |                    |                    |                    |
| DEBENTURE INTEREST (CED)                  | \$167              | \$167              | \$130              |
| DEBENTURE INTEREST (REC & CULTURAL)       | \$9,408            | \$9,408            | \$8,431            |
|   | \$9,575            | \$9,575            | \$8,561            |
| <b>TOTAL FACILITIES MANAGEMENT</b>        | <b>\$287,565</b>   | <b>\$212,705</b>   | <b>\$296,109</b>   |
|   |                    |                    |                    |
|   | <b>23-24</b>       | <b>23-24</b>       | <b>24-25</b>       |
|   | <b>BUDGET</b>      | <b>PROJECTED</b>   | <b>BUDGET</b>      |
| <b>FISCAL SERVICES</b>                    |                    |                    |                    |
| <b>FINANCING/DEBT CHARGES</b>             |                    |                    |                    |
| DEBENTURE PRINCIPAL                       | \$166,844          | \$166,844          | \$162,885          |
|   | \$166,844          | \$166,844          | \$162,885          |
| <b>UNCOLLECTIBLES</b>                     |                    |                    |                    |
| UNCOLLECTABLE TAXES                       | \$5,000            | \$2,000            | \$5,000            |
| DEFICIT - PREVIOUS YEARS                  |                    |                    |                    |
|   | \$5,000            | \$2,000            | \$5,000            |
| <b>RESERVE TRANSFERS</b>                  |                    |                    |                    |
| <b>CAPITAL RESERVE</b>                    | <b>\$133,777</b>   | <b>\$133,777</b>   | <b>\$91,847</b>    |
| <b>OPERATING RESERVE</b>                  | <b>\$0</b>         | <b>\$0</b>         | <b>\$0</b>         |
|   | \$133,777          | \$133,777          | \$91,847           |
| <b>APPROPRIATIONS-RED TX REV</b>          |                    |                    |                    |
| REG SCHOOL BRD                            | \$306,258          | \$306,258          | \$341,876          |
| REG LIBRARY                               | \$13,400           | \$13,400           | \$14,070           |
| DEPT. OF JUSTICE (PROS. FEES)             | \$4,000            | \$4,000            | \$4,200            |
| PROT SERV-CORRECTIONS                     | \$21,400           | \$20,212           | \$0                |
| DEF. REG HOUSNG AUTH                      | \$100,000          | \$100,000          | \$0                |
|   | \$445,058          | \$443,870          | \$360,146          |
| <b>TAXATION EXEMPTIONS</b>                |                    |                    |                    |
| LOW INCOME TAX EXEMPTION                  | \$15,000           | \$12,300           | \$30,000           |
| TAX EXEMPTIONS                            | \$40,507           | \$40,573           | \$48,699           |
| CDDIP(COMM DEV DIST IMP PRGRM)            | \$5,126            | \$5,126            | \$16,446           |
|   | \$60,633           | \$57,999           | \$95,145           |
| <b>TOTAL FISCAL SERVICES</b>              | <b>\$811,312</b>   | <b>\$804,490</b>   | <b>\$715,023</b>   |
|   |                    |                    |                    |
| <b>TOTAL EXPENSE</b>                      | <b>\$4,463,569</b> | <b>\$4,228,956</b> | <b>\$4,672,365</b> |



|                           |  |                    |                    |                    |
|---------------------------|--|--------------------|--------------------|--------------------|
|                           |  | \$0                | \$122,721          | \$0                |
| <b>TOTAL REVENUE</b>      |  | <b>\$4,463,569</b> | <b>\$4,351,677</b> | <b>\$4,672,365</b> |
| <b>LESS TOTAL EXPENSE</b> |  | <b>\$4,463,569</b> | <b>\$4,228,956</b> | <b>\$4,672,365</b> |
| <b>PROFIT/(DEFICIT)</b>   |  | <b>\$0</b>         | <b>\$122,721</b>   | <b>\$0</b>         |