

# Town of Shelburne

## DRAFT 2

### REVENUE

#### GENERAL OPERATING REVENUES

##### TAXES

##### ASSESSABLE PROPERTY

	25-26 BUDGET	25-26 PROJECTED	26-27 BUDGET
RESIDENTIAL	\$2,063,349	\$2,060,678	\$2,191,511
COMMERCIAL	\$910,666	\$909,127	\$910,335
RESOURCE	\$35,215	\$35,215	\$35,133
FOREST PROP TAX(LESS 50,000AC)	\$3	\$3	\$3
	<u>\$3,009,233</u>	<u>\$3,005,023</u>	<u>\$3,136,982</u>

##### BUSINESS PROPERTY

BELL ALIANT	\$10,975	\$10,975	\$10,975
	<u>\$10,975</u>	<u>\$10,975</u>	<u>\$10,975</u>

##### OTHER TAXES

DEED TRANSFER TAX	\$130,000	\$90,000	\$90,000
	<u>\$130,000</u>	<u>\$90,000</u>	<u>\$90,000</u>
	<u>\$3,150,208</u>	<u>\$3,105,998</u>	<u>\$3,237,957</u>

##### GRANTS IN LIEU OF TAXES

GRANTS IN LIEU - FEDERAL	\$11,720	\$12,007	\$12,510
	<u>\$11,720</u>	<u>\$12,007</u>	<u>\$12,510</u>

##### PROVINCIAL GOVERNMENT

GRANTS IN LIEU - PROVINCIAL	\$3,972	\$3,972	\$4,243
FIRE PROTECTION	\$523	\$523	\$581
	<u>\$4,495</u>	<u>\$4,495</u>	<u>\$4,824</u>
	<u>\$16,215</u>	<u>\$16,502</u>	<u>\$17,334</u>

##### SALE OF SERVICES

##### PROTECTIVE SERVICES

FIRE PROTECTION - MDS	\$121,358	\$121,358	\$128,160
	<u>\$121,358</u>	<u>\$121,358</u>	<u>\$128,160</u>

##### ENVIRONMENTAL HEALTH SERVICES

WASTEWATER CHARGE	\$438,080	\$438,416	\$516,514
SOLID WASTE CHARGE	\$350,410	\$351,111	\$248,105
WASTEWATER CONNECTIONS	\$3,000	\$1,800	\$3,000
	<u>\$791,490</u>	<u>\$791,327</u>	<u>\$767,619</u>
	<u>\$912,848</u>	<u>\$912,685</u>	<u>\$895,779</u>

##### OTHER REVENUE FROM OWN SOURCES

##### LICENSES & PERMITS

VENDOR PERMITS	\$1,000	\$1,000	\$1,000
ZONING/COMFORT LETTERS	\$100	\$500	\$500
DEVELOPMENT PERMITS	\$1,500	\$450	\$1,500
	<u>\$2,600</u>	<u>\$1,950</u>	<u>\$3,000</u>

##### FINES

TRAFFIC VIOLATIONS-COURT FINES	\$5,000	\$5,000	\$5,000
ANIMAL FINES			\$500
TRAFFIC VIOLATION -PARKING	\$500	\$0	\$1,000
	<u>\$5,500</u>	<u>\$5,000</u>	<u>\$6,500</u>

##### RENTALS

PROPERTIES	\$200		\$200
13 GEORGE ST	\$7,901	\$7,901	\$7,901
GOC BUILDING	\$60,000	\$60,000	\$60,000
KING STREET CENTRE	\$12,595	\$12,678	\$12,678
GUILD HALL	\$0		\$0
	<u>\$80,696</u>	<u>\$80,579</u>	<u>\$80,779</u>

##### FIRE STN./COMM CTR. (RENTAL)

AUDITORIUM	\$1,000	\$1,000	\$1,000
	<u>\$1,000</u>	<u>\$1,000</u>	<u>\$1,000</u>

##### RETURN ON INVESTMENT

BANK INTEREST ON CURRENT ACCT	\$32,000	\$15,000	\$10,000
	<u>\$32,000</u>	<u>\$15,000</u>	<u>\$10,000</u>

##### PENALTIES & INTEREST ON TAXES

INTEREST	\$33,000	\$33,000	\$34,000
	<u>\$33,000</u>	<u>\$33,000</u>	<u>\$34,000</u>

	25-26 BUDGET	25-26 BUDGET	26-27 BUDGET
<b>MISCELLANEOUS</b>			
OTHER REVENUE	\$116,370	\$124,000	\$112,000
	\$116,370	\$124,000	\$112,000
	\$271,166	\$260,529	\$247,279
	<b>25-26 BUDGET</b>	<b>25-26 BUDGET</b>	<b>26-27 BUDGET</b>
<b>UNCONDITIONAL TRANS FRM GOVTS</b>			
<b>PROVINCIAL GOVERNMENT</b>			
CAPACITY GRANT	\$359,645	\$359,645	\$359,645
HST OFFSET	\$9,000	\$8,345	\$9,000
PROV FUEL TAX REFUND	\$2,000	\$1,832	\$1,800
	\$370,645	\$369,822	\$370,445
	\$370,645	\$369,822	\$370,445
<b>COND. TRANS. FR. FED &amp; PROV GT</b>			
<b>FEDERAL GOVERNMENT</b>			
JOB GRANTS			
COVID SAFE RESTART GRANT	\$0	\$0	\$6,000
	\$0	\$0	\$6,000
<b>PROVINCIAL GOVERNMENT</b>			
WATER VOUCHER PROGRAM		\$2,075	\$0
EMO (CIVIC ADRESSING)	\$1,000	\$1,000	\$1,000
	\$1,000	\$3,075	\$1,000
<b>COND. TRNSFRS-OTH LOCAL GOVTS</b>			
MDS -FUNDING	\$5,000	\$6,600	\$5,000
TOL - TOURISM & EVENTS			
	\$5,000	\$6,600	\$5,000
TOTAL CONDITIONAL TRANSF FROM GOVT	\$6,000	\$7,600	\$12,000
<b>OTHER TRANSFERS</b>			
TRANS FROM OTHER FUNDS (OWN RES	\$404,526	\$364,292	\$119,055
	\$404,526	\$364,292	\$119,055
<b>TOTAL REVENUE</b>	<b>\$5,131,608</b>	<b>\$5,037,428</b>	<b>\$4,899,849</b>

**EXPENSES**

25-26 BUDGET

25-26 BUDGET

26-27 BUDGET

**GENERAL GOVERNMENT SERVICES**

**LEGISLATIVE**

**MAYOR**

STIPEND	\$23,997	\$23,997	\$24,500
CPP/MEDICAL	\$1,220	\$1,220	\$1,250
TRAVEL & EXPENSES	\$2,750	\$1,750	\$2,500
	<u>\$27,967</u>	<u>\$26,967</u>	<u>\$28,250</u>

**COUNCIL**

STIPEND	\$59,991	\$59,991	\$61,250
CPP/MEDICAL	\$6,900	\$7,485	\$7,150
TRAVEL & EXPENSES	\$6,750	\$5,500	\$3,000
	<u>\$73,641</u>	<u>\$72,976</u>	<u>\$71,400</u>

**COMMITTEE EXPENSE**

COUNCIL INITIATIVE EXPENSE	\$1,000	\$2,100	\$2,000
OTHER COMMITTEE EXPENSE	\$750	\$250	\$500
	<u>\$1,750</u>	<u>\$2,350</u>	<u>\$2,500</u>

**OTHER LEGISLATIVE**

ELECTIONS, PLEBISCITES	\$0	\$0	\$0
NSFM DUES	\$3,400	\$3,400	\$3,470
	<u>\$3,400</u>	<u>\$3,400</u>	<u>\$3,470</u>

**LEGISLATIVE TOTAL**

	<u>\$106,758</u>	<u>\$105,693</u>	<u>\$105,620</u>
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**ADMINISTRATION & FINANCE**

**CAO**

CAO	\$103,000	\$106,505	\$106,180
CAO EXPENSES	\$5,000	\$5,000	\$5,000
EXECUTIVE CO-ORD	\$49,100	\$53,160	\$51,720
	<u>\$157,100</u>	<u>\$164,665</u>	<u>\$162,900</u>

**ADMINISTRATION**

HR MNGR/ADMIN	\$40,205	\$47,000	\$51,660
OFFICE STAFF - CASUAL	\$0	\$0	\$0
CSR/ADMIN	\$39,505	\$40,830	\$40,550
RECORDS MANAGEMENT/AM	\$0	\$0	\$0
	<u>\$79,710</u>	<u>\$87,830</u>	<u>\$92,210</u>

**FINANCE**

FINANCE MANAGER	\$80,000	\$82,700	\$55,190
DIRECTOR CORPORATE SERVICES	\$41,600		\$0
FINANCE MANAGER IN TRAINING	\$63,700	\$40,830	\$73,945
FINANCE OFFICER LEVEL TWO	\$0	\$57,590	\$51,545
FINANCE OFFICER LEVEL ONE	\$41,340	\$19,800	\$23,250
	<u>\$226,640</u>	<u>\$200,920</u>	<u>\$203,930</u>

**BENEFITS**

EMPLOYER EI, CPP	\$33,560	\$33,500	\$35,320
EMPLOYER TOWN PENSION	\$27,000	\$26,500	\$29,820
EMPLOYER HEALTH PLAN	\$28,550	\$27,310	\$30,905
WORKERS COMPENSATION	\$14,920	\$14,800	\$14,375
SALARY ADMIN REVIEW	\$3,234	\$2,000	\$3,500
SICK LEAVE EXPENSE	\$3,000	\$3,000	\$3,000
VACATION PAY EXPENSE	\$3,000	\$3,000	\$3,000
	<u>\$113,264</u>	<u>\$110,110</u>	<u>\$119,920</u>

**TRAINING**

STAFF EXPENSES	\$1,500	\$920	\$1,500
STAFF TRAINING	\$4,000	\$3,800	\$3,103
	<u>\$5,500</u>	<u>\$4,720</u>	<u>\$4,603</u>

**TOWN HALL EXPENSE**

162 MOWATT ST - TOWN HALL/CAN POST	\$118,393		\$0
COUNCIL CHAMBERS - 63 KING ST			\$3,000
168 WATER ST - MAINTENANCE & REPAIRS	\$0	\$12,000	\$12,300
168 WATER ST - LIGHT & FUEL	\$0	\$13,600	\$14,400
168 WATER ST - WATER & INSURANCE	\$0	\$7,800	\$8,000
168 WATER ST - JANITORIAL WAGES	\$0	\$26,000	\$26,500
	<u>\$118,393</u>	<u>\$59,400</u>	<u>\$64,200</u>

**GENERAL GOV'T SERVICES**

ASSESSMENT CST RECOVERY	\$27,190	\$27,189	\$29,152
GRANTS TO ORGANIZATIONS	\$65,984	\$76,084	\$82,300
	<u>\$93,174</u>	<u>\$103,273</u>	<u>\$111,452</u>
	<b>25-26 BUDGET</b>	<b>25-26 BUDGET</b>	<b>26-27 BUDGET</b>
<b>ADMINISTRATION EXPENSE</b>			
LEGAL SERVICES	\$30,500	\$22,000	\$35,000
LEGAL - HUMAN RIGHTS COMMISSION			\$0
AUDIT SERVICES	\$27,000	\$27,000	\$28,615
IT-SOFTWARE LICENSES/SUPPORT/SECURITY	\$26,900	\$26,700	\$27,650
OFFICE SUPPLIES	\$11,500	\$12,000	\$12,000
TELEPHONE/INTERNET	\$8,400	\$7,500	\$8,520
ADVERTISING	\$7,500	\$3,650	\$3,000
OFFICE EQUIPMENT	\$15,000	\$12,500	\$13,300
	<u>\$126,800</u>	<u>\$111,350</u>	<u>\$128,085</u>
<b>OTHER ADMINISTRATION EXPENSE</b>			
LIABILITY/CRIME/RNTL/ COMP DATA INSURA	\$70,000	\$64,424	\$67,650
OTHER GENERAL ADMIN SERVICES	\$13,500	\$16,500	\$12,900
MERCHANDISE	\$500	\$500	\$500
ASSET MANAGEMENT INITIATIVES	\$2,000		\$0
ADEI CO-ORDINATOR	\$1,000		\$0
	<u>\$87,000</u>	<u>\$81,424</u>	<u>\$81,050</u>
<b>ADMIN &amp; FINANCE TOTAL</b>	<u><b>\$889,188</b></u>	<u><b>\$923,692</b></u>	<u><b>\$968,350</b></u>
<b>DEBT CHARGES</b>			
<b>INTEREST ON LTD</b>			
DEBENTURE INTEREST	\$1,299	\$1,299	\$504
TERM LOAN INTEREST(O/D)	\$0		\$0
OTH DEBT CHRGS-BNK S/C,ETC	\$10,300	\$11,100	\$10,500
	<u>\$11,599</u>	<u>\$12,399</u>	<u>\$11,004</u>
<b>DEBT CHARGES TOTAL</b>	<u><b>\$11,599</b></u>	<u><b>\$12,399</b></u>	<u><b>\$11,004</b></u>
<b>TOTAL GENERAL GOVERNMENT SERVICES</b>	<u><b>\$1,007,545</b></u>	<u><b>\$1,041,784</b></u>	<u><b>\$1,084,974</b></u>
<b>PROTECTIVE SERVICES</b>			
<b>POLICE PROTECTION</b>			
DEPT. OF JUSTICE (RCMP SERV.)	\$878,638	\$884,210	\$914,575
	<u>\$878,638</u>	<u>\$884,210</u>	<u>\$914,575</u>
<b>OTHER PROTECTIVE SERVICES</b>			
EMERGENCY MEASURES	\$6,700	\$6,954	\$4,860
	<u>\$6,700</u>	<u>\$6,954</u>	<u>\$4,860</u>
	<u><b>\$885,338</b></u>	<u><b>\$891,164</b></u>	<u><b>\$919,435</b></u>
<b>BY-LAW ENFORCEMENT</b>			
OTHER-BY-LAW ENFORCEMENT OFFIC	\$22,599	\$21,600	\$23,170
EMPLR (EI/CPP)	\$1,700	\$1,700	\$1,700
EMPRL(PENSION)	\$1,585	\$1,450	\$1,625
EMPLR(MEDICAL)	\$4,055	\$2,650	\$2,310
EMPLR (W/C)	\$790	\$790	\$740
BY LAW OFFICER EXPENSE	\$2,500	\$1,100	\$2,500
OTHER-BY LAW EXP	\$850	\$530	\$500
	<u>\$34,079</u>	<u>\$29,820</u>	<u>\$32,545</u>
<b>FIRE PROTECTION</b>			
ADM - WORKER'S COMPENSATION	\$6,700	\$5,343	\$6,700
FIRE (VOL FORCE ALLOWANCE)	\$5,300	\$4,800	\$5,300
SVFD-BUNKER GEAR,SBCA, ETC	\$25,000	\$25,000	\$25,000
FIRE ALARM SYSTEMS-DISPATCH	\$3,300	\$3,120	\$3,450
WATER SUPPLY AND HYDRANTS	\$83,566	\$83,566	\$83,566
WATER SUPP & HYDTS-FIRE WELLS	\$100	\$0	\$100
TRAINING	\$12,000	\$2,000	\$5,000
OTHER - SUPPLIES,MEALS,ETC	\$0	\$450	\$500
FIRE STATION AND BUILDINGS	\$32,500	\$31,500	\$33,850
FIRE STN- WATER, INS	\$17,950	\$17,450	\$17,850
MAINTENANCE OF EQUIPMENT	\$10,000	\$10,000	\$16,000
MAINTENANCE OF TRUCKS-INC FUEL	\$38,000	\$39,000	\$47,000
MTC/INS OF BOATS-INC FUEL	\$1,500	\$5,000	\$1,500
MTC/INS OF ATV-INC FUEL	\$600	\$800	\$1,500
MTC/INS OF LAFRANCE	\$500	\$500	\$800

COMMUNICATION EQUIP-TRK RADIO	\$4,000	\$7,100	\$5,000
TRUCK & EQUIPMENT INSURANCE	\$16,700	\$14,120	\$15,000
	<u>\$257,716</u>	<u>\$249,749</u>	<u>\$268,116</u>
	<b>25-26 BUDGET</b>	<b>25-26 BUDGET</b>	<b>26-27 BUDGET</b>
<b>SHARED SERVICES</b>			
FIRE INSPECTION	\$15,007	\$15,007	\$16,303
BLDG INSP-SHARED SERVICES	\$63,303	\$63,303	\$49,622
	<u>\$78,310</u>	<u>\$78,310</u>	<u>\$65,925</u>
<b>DEBT CHARGES</b>			
OTH DEBT CHRGS-LATE FEES,ETC	\$0	\$0	\$0
DEBENTURE INTEREST	\$1,680	\$1,680	\$1,207
	<u>\$1,680</u>	<u>\$1,680</u>	<u>\$1,207</u>
<b>TOTAL PROTECTIVE SERVICES</b>	<u>\$1,257,123</u>	<u>\$1,250,723</u>	<u>\$1,287,228</u>
<b>PUBLIC WORKS</b>			
<b>OPERATIONS</b>			
<b>WAGES &amp; BENEFITS</b>			
WORKER'S COMPENSATION	\$10,528	\$9,600	\$9,136
EMPLOYER(EI/ CPP)	\$25,500	\$21,900	\$22,095
EMPLOYER(PENSION)	\$14,354	\$11,300	\$11,570
EMPLOYER(MEDICAL)	\$18,911	\$15,500	\$16,800
LABOUR	\$313,053	\$280,000	\$276,736
TRAINING	\$3,000	\$520	\$3,000
	<u>\$385,346</u>	<u>\$338,820</u>	<u>\$339,337</u>
<b>OTHER</b>			
MEMBERSHIPS	\$400	\$400	\$400
CELL PHONES - PUBLIC WORKS	\$2,300	\$1,900	\$2,730
OTHER-OFF.SUPP,PSTG,ADS,ETC	\$300	\$50	\$200
	<u>\$3,000</u>	<u>\$2,350</u>	<u>\$3,330</u>
<b>TOTAL OPERATIONS</b>	<u>\$388,346</u>	<u>\$341,170</u>	<u>\$342,667</u>
<b>GENERAL EQUIPMENT</b>			
FUELS	\$17,000	\$19,000	\$22,000
INSURANCE-TRUCKS,LDR,ETC	\$10,308	\$12,724	\$13,400
COMMERCIAL CARRIER FEE	\$66	\$66	\$66
SUPPLIES, SMALL TOOLS	\$5,000	\$4,500	\$5,000
	<u>\$32,374</u>	<u>\$36,290</u>	<u>\$40,466</u>
<b>EQUIPMENT MTC</b>			
MAINTENANCE OF LOADER	\$3,000	\$7,930	\$3,000
MAINTENANCE 2006 YELLOW 5 TN		\$1,440	\$3,000
MAINTENANCE OF BACKHOE	\$4,500	\$4,500	\$4,500
MTC- '15 KIOTI TRACTOR	\$2,000	\$2,400	\$2,000
MTCE 3 TON-2011	\$5,000	\$5,400	\$5,000
'99 5 TON WHITE TRUCK	\$5,000	\$3,050	\$4,000
2011 1/2 TON TRUCK (BLUE)	\$2,000	\$3,000	\$2,000
MTC-1 TN TRK-DODGE'09	\$3,000	\$2,000	\$3,000
MTC 1/2 TN 2018 DODGE RAM	\$1,000	\$1,450	\$1,000
MTC OF '04 SKIDSTEER	\$3,000	\$3,000	\$3,000
MAINTENANCE OF SMALL EQUIP	\$2,200	\$700	\$2,000
MTCE SNW REMVL EQUIP	\$5,000	\$5,000	\$9,000
	<u>\$35,700</u>	<u>\$39,870</u>	<u>\$41,500</u>
<b>TOTAL EQUIPMENT</b>	<u>\$68,074</u>	<u>\$76,160</u>	<u>\$81,966</u>
<b>BUILDINGS</b>			
P/W BUILDING & YARD	\$9,000	\$10,400	\$11,350
P/W BLDG - WATER/INSURANCE	\$2,860	\$2,800	\$3,000
SALT & SAND STORAGE BUILDING	\$2,370	\$2,700	\$2,900
	<u>\$14,230</u>	<u>\$15,900</u>	<u>\$17,250</u>
<b>ROADS AND STREETS</b>			
TREE MTC	\$7,000	\$7,000	\$7,000
SNOW & ICE REMOVAL-inc LABOUR	\$25,000	\$40,000	\$40,000
STORM SEWERS(inc LBR)	\$8,000	\$4,000	\$7,000
STORM WATER MANGMNT(CULVERTS)	\$1,000	\$0	\$0
COLD PATCH	\$4,000	\$4,000	\$3,000
SALT/SAND	\$40,000	\$40,000	\$40,000
GRAVEL	\$2,000		\$2,000
STREET LIGHTING	\$19,425	\$17,500	\$20,260

	\$106,425	\$112,500	\$119,260
	25-26 BUDGET	25-26 BUDGET	25-26 BUDGET
<b>OTHER ROADS &amp; STREETS</b>			
ROAD ALLOWANCES-PATCHING	\$10,000	\$0	\$0
GRADING STREETS & RDS	\$1,500	\$0	\$1,500
SIDEWALK REPAIRS	\$1,000	\$415	\$6,000
STREET SIGNS	\$1,500	\$0	\$1,500
TRAFFIC LANE MARKING	\$15,500	\$15,300	\$16,100
OTHER - ROADS & STREETS	\$4,000	\$2,700	\$5,000
DOCK STREET FLOWERS	<b>\$3,000</b>	<b>\$2,900</b>	<b>\$3,000</b>
	<b>\$36,500</b>	<b>\$21,315</b>	<b>\$33,100</b>
<b>PARKS &amp; FACILITIES</b>			
RECREATION COMPLEX	\$5,000	\$1,500	\$1,500
COMPLEX LIGHTS	\$260	\$260	\$260
GEORGE/PARR STREET PLAYGROUND	\$500	\$0	\$1,500
GENERAL PARK EXPENSE	\$4,000	\$3,200	\$4,000
GRAHAM'S SPLASH PARK	<b>\$18,140</b>	<b>\$16,005</b>	<b>\$22,100</b>
TRAILS	<b>\$500</b>	<b>\$2,560</b>	<b>\$500</b>
	<b>\$28,400</b>	<b>\$23,525</b>	<b>\$29,860</b>
<b>DEBT CHARGES</b>			
OTH DEBT CHRGS-LATE FEES	\$0		\$0
DEBENTURE INTEREST	\$2,765	\$2,765	\$1,399
	<b>\$2,765</b>	<b>\$2,765</b>	<b>\$1,399</b>
<b>TOTAL TRANSPORTATION SERVICES</b>	<b>\$644,740</b>	<b>\$593,335</b>	<b>\$625,502</b>
<b>WASTEWATER &amp; SOLID WASTE</b>			
<b>WAGES &amp; BENEFITS</b>			
ADMINISTRATION (W/C)	\$2,958	\$2,965	\$2,750
WASTEWATER PLANT OPERATORS	\$88,002	\$80,000	\$88,911
ODRC-OVERALL DIRECT RESPONSIBLE CH	\$5,800	\$5,400	\$5,800
WASTEWATER PLNT OPER-EXPENSES	\$2,000	\$600	\$2,000
PROF DEV(COURSES)	\$2,000	\$1,000	\$2,000
EMPLOYER(EI/CPP)	\$6,595	\$6,900	\$6,655
EMPLOYER(PENSION)	\$5,950	\$5,440	\$6,015
EMPLOYER(MEDICAL)	\$5,300	\$3,450	\$3,635
	<b>\$118,605</b>	<b>\$105,755</b>	<b>\$117,766</b>
<b>OTHER WASTEWATER</b>			
STORMWATER INFILTRATION STUDY	\$0		\$0
OFF SUPP, PSTG, ETC	\$300	\$600	\$350
	<b>\$300</b>	<b>\$600</b>	<b>\$350</b>
<b>VEHICLE EXPENSE</b>			
TRUCK, VAN & TRLR EXPENSE	\$4,900	\$3,600	\$4,000
TRUCK, VAN & TRLR INS	\$780	\$1,144	\$1,200
	<b>\$5,680</b>	<b>\$4,744</b>	<b>\$5,200</b>
<b>LIFT STATIONS</b>			
WASTEWATER LIFT STNS-POWER	\$30,000	\$25,000	\$30,000
WSTWATER LIFT STNS(MTCE & REPRS)	\$36,315	\$39,000	\$42,000
	<b>\$66,315</b>	<b>\$64,000</b>	<b>\$72,000</b>
<b>TREATMENT PLANT</b>			
WSTWATER TREATMENT & PLANT-MTCE	\$96,000	\$50,000	\$120,000
WSTWATER TREATMENT PLANT-POWER	\$70,000	\$70,000	\$72,000
WSTWATER TRTMNT PLNT-WTR/INS	\$28,700	\$35,346	\$26,400
WATER TESTING	\$7,000	\$4,700	\$5,000
CHEMICALS & ADDITIVES	\$8,700	\$8,700	\$10,000
STORAGE BUILDING- INC POWER	\$1,000	\$500	\$1,000
	<b>\$211,400</b>	<b>\$169,246</b>	<b>\$234,400</b>
<b>MTC OF LINES</b>			
MTCE OF LINE -PARTS & CONTRACTORS	\$3,000	\$500	\$3,000
MTCE OF LINES - LABOUR	\$10,000	\$8,000	\$10,000
	<b>\$13,000</b>	<b>\$8,500</b>	<b>\$13,000</b>
<b>DEBT CHARGES</b>			
OTH DEBT CHARGES-LATE FEES	\$0		\$0
TERM LOAN INTEREST (INC O/D)			\$25,000
DEBENTURE INTEREST	\$22,779	\$22,779	\$21,448
	<b>\$22,779</b>	<b>\$22,779</b>	<b>\$46,448</b>

TOTAL WASTEWATER	<u>\$415,300</u>	<u>\$352,845</u>	<u>\$489,164</u>
<b>WASTE COLLECTION</b>			
<b>SOLID WASTE</b>			
TCA - LANDFILL PROJECT (PHS 1)	<u>\$82,958</u>	<u>\$47,195</u>	<u>\$35,765</u>
GARBAGE BINS/DOG WASTE STATIONS	\$525	\$271	\$300
	<u>\$83,483</u>	<u>\$47,466</u>	<u>\$36,065</u>
<b>COMPOST</b>			
COMPOST BINS-GREEN CARTS	\$2,500	\$2,500	\$2,500
<b>TOTAL OTHER WASTE COLLECTION</b>	<u>\$85,983</u>	<u>\$49,966</u>	<u>\$38,565</u>
	<b>25-26 BUDGET</b>	<b>25-26 BUDGET</b>	<b>26-27 BUDGET</b>
<b>SHARED SERVICES</b>			
SHARED SERV-GARBAGE & REG QUEENS	<u>\$350,410</u>	<u>\$350,410</u>	<u>\$248,105</u>
<b>TOTAL WASTE COLLECTION</b>	<u>\$350,410</u>	<u>\$350,410</u>	<u>\$248,105</u>
<b>TOTAL WASTEWATER &amp; SOLID WASTE</b>	<u>\$874,472</u>	<u>\$776,000</u>	<u>\$775,834</u>
<b>COMMUNITY/ECONOMIC DEVELOPMENT</b>			
<b>PUBLIC HEALTH/WELFARE SERVICES</b>			
MDS - MPAL PROGRAM	\$10,000	\$10,000	\$10,000
CEMETERY	\$0	\$0	\$0
	<u>\$10,000</u>	<u>\$10,000</u>	<u>\$10,000</u>
<b>PLANNING &amp; INSPECTION</b>			
SENIOR PLANNER	\$74,620	\$76,000	\$82,000
SENIOR PLANNER - BENEFITS	\$17,950	\$12,050	\$13,650
PLANNING - EXPENSES	\$4,100	\$3,912	<u>\$3,500</u>
SHARED SERVICES - DEVELOPMENT OFF	\$3,000	\$500	\$500
OTH PROFESSIONAL SERV(ENG,GIS,ETC)	\$53,100	\$65,000	\$31,400
COSTAL COMMUNITIES PROGRAM	\$9,450	\$14,000	\$10,830
	<u>\$162,220</u>	<u>\$171,462</u>	<u>\$141,880</u>
<b>ECONOMIC DEVELOPMENT</b>			
PORT PROJECT	\$0	\$0	\$0
	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>TOURISM &amp; EVENTS</b>			
TOUR. & MARKETING			
MARKETNG & PROMO	\$2,233	\$2,233	\$0
TOUR & MARKETING- EVENT SIGNS	\$2,500	\$2,000	\$2,550
CHRISTMAS DECORATIONS	\$0	\$0	\$0
EVENTS- SPONSORSHIP	\$0	\$400	\$0
VIC - MAINTENANCE	\$500	\$0	\$500
VIC - INSURANCE	\$470	\$465	\$500
VIC - OPERATIONS	<u>\$2,150</u>	<u>\$1,780</u>	<u>\$1,000</u>
GUILD HALL - PROGRAMMING	<u>\$5,000</u>	<u>\$5,600</u>	<u>\$5,600</u>
PUBLIC ART Mtc	\$0	\$0	\$0
SOUTH SHORE TOURISM TEAM	\$950	\$828	\$900
	<u>\$13,803</u>	<u>\$13,306</u>	<u>\$11,050</u>
<b>TOTAL COMMUNITY &amp; ECONOMIC DEV</b>	<u>\$186,023</u>	<u>\$194,768</u>	<u>\$162,930</u>
<b>FACILITIES MANAGEMENT</b>			
<b>BLDGS &amp; FACILITIES</b>			
GOC BUILDING	\$0	\$58,200	<u>\$64,800</u>
COMM CTR-OPER, MTC & REPAIR	\$34,700	\$31,500	\$37,950
COMM CTR-JAN, WTR, INS	\$26,406	\$25,850	\$55,590
LITTLE PEOPLES-DAY CARE	\$0	\$0	\$0

KING ST CTR.(OPER,MTC,REPRS)	\$21,150	\$27,800	\$29,400
KING ST CTR.(WTR & INS)	\$8,820	\$9,900	\$10,200
COX SHIPYARD COMPLEX	\$9,225	\$18,000	\$9,500
13 GEORGE	\$7,100	\$7,000	\$8,750
MACKAY MEM LIBRARY-OPER EXP	\$10,600	\$9,700	\$10,400
LIBRARY JANITORS WAGES	\$9,520	\$10,635	\$21,600
GUILD HALL-MTC & OPERATIONS	\$3,985	\$3,770	\$4,700
DOCK ST- PUBLIC WASHROOMS	\$6,200	\$5,564	\$9,800
TCA-	\$0		\$0
	\$137,706	\$207,919	\$262,690
<b>DEBT CHARGES</b>			
DEBENTURE INTEREST (CED)	\$89	\$89	\$46
DEBENTURE INTEREST (REC & CULTURAL)	\$6,860	\$6,860	\$5,265
	\$6,949	\$6,949	\$5,311
<b>TOTAL FACILITIES MANAGEMENT</b>	\$144,655	\$214,868	\$268,001

25-26 BUDGET

25-26 BUDGET

26-27 BUDGET

## FISCAL SERVICES

### FINANCING/DEBT CHARGES

DEBENTURE PRINCIPAL	\$273,929	\$273,929	\$150,368
	\$273,929	\$273,929	\$150,368

### UNCOLLECTIBLES

UNCOLLECTABLE TAXES	\$5,000	\$5,000	\$5,000
DEFICIT - PREVIOUS YEARS	\$5,000	\$5,000	\$5,000

### RESERVE TRANSFERS

<b>CAPITAL RESERVE</b>	\$80,000	\$80,000	\$41,250
<b>OPERATING RESERVE</b>	\$65,083	\$65,083	\$0
	\$145,083	\$145,083	\$41,250

### APPROPRIATIONS-RED TX REV

REG SCHOOL BRD	\$377,024	\$377,024	\$395,768
REG LIBRARY	\$13,400	\$13,400	\$13,400
DEPT. OF JUSTICE (PROS. FEES)	\$4,000	\$4,000	\$4,000
	\$394,424	\$394,424	\$413,168

### TAXATION EXEMPTIONS

LOW INCOME TAX EXEMPTION	\$22,000	\$20,000	\$20,000
TAX EXEMPTIONS	\$42,331	\$42,331	\$46,900
CDDIP(COMM DEV DIST IMP PRGRM)	\$15,890	\$15,890	\$14,467
	\$80,221	\$78,221	\$81,367
<b>TOTAL FISCAL SERVICES</b>	\$898,657	\$896,657	\$691,153

<b>TOTAL EXPENSE</b>	\$5,131,608	\$4,968,135	\$4,895,622
	\$0	\$69,293	\$4,227

<b>TOTAL REVENUE</b>	\$5,131,608	\$5,037,428	\$4,899,849
<b>LESS TOTAL EXPENSE</b>	\$5,131,608	\$4,968,135	\$4,895,622
<b>PROFIT/(DEFICIT)</b>	\$0	\$69,293	\$4,227